

## BALANCING ACT: A COMPARISON OF INSTITUTIONS' FINANCES, 2015-2016

Institution	Net assets (excluding pension liability) £'000s	Net surplus/deficit before exceptionals £'000s	Surplus/deficit before exceptionals as % of income 2015-16	UK fees (estimate on FTE students) £'000s	EU fees (estimate on FTE students) £'000s	Non-EU fees £'000s	Total HE fees £'000s	Total research grants and contracts £'000s	Total income £'000s	Total staff costs £'000s	Total staff costs as % of income	Total borrowing £'000s	Total borrowing as % of income
University of Aberdeen	369,078	-4,571	-2.0	19,936	5,693	23,774	49,403	63,999	229,962	133,549	58.1	72,055	31.3
Abertay University	20,303	1,270	3.7	6,967	768	965	8,700	909	34,300	22,518	65.7	-	0.0
Aberystwyth University	149,748	-5,106	-4.1	48,479	4,525	5,318	58,322	21,712	123,176	70,050	56.9	9,962	8.1
Anglia Ruskin University	25,675	5,337	2.6	118,009	5,888	17,599	141,496	4,115	203,760	100,012	49.1	91,032	44.7
University of the Arts London	251,540	26,706	9.5	74,741	18,320	83,939	177,000	1,236	280,890	146,767	52.3	98,519	35.1
Arts University Bournemouth	43,236	2,331	6.2	23,155	1,613	3,535	28,303	-	37,770	15,458	40.9	27,740	73.4
Aston University	107,345	4,935	3.3	63,327	4,278	20,910	88,515	14,945	150,321	76,343	50.8	54,211	36.1
Bangor University	213,887	-10,422	-7.3	59,895	3,028	15,547	78,470	16,929	143,442	83,967	58.5	99,553	69.4
University of Bath	446,935	14,088	5.4	75,253	10,413	44,722	130,388	35,690	263,228	131,049	49.8	159,600	60.6
Bath Spa University	75,110	9,094	12.0	50,966	1,564	5,668	58,198	1,404	75,581	35,326	46.7	62,767	83.0
University of Bedfordshire	79,759	652	0.6	74,047	5,281	10,370	89,698	3,059	113,415	63,292	55.8	37,431	33.0
Birkbeck, University of London	86,783	9,661	8.9	54,568	3,465	7,887	65,920	10,082	108,087	63,971	59.2	16	0.0
University of Birmingham	1,172,708	84,311	13.0	173,327	9,550	93,551	276,428	135,465	650,426	310,381	47.7	70,313	10.8
Birmingham City University	203,666	17,624	8.8	137,389	4,724	21,604	163,717	1,997	200,749	111,691	55.6	44,216	22.0
Bishop Grosseteste University	25,428	1,814	8.9	16,710	-	2	16,712	9	20,436	11,298	55.3	-	0.0
University of Bolton	44,445	880	1.9	34,148	1,001	3,673	38,822	604	47,329	27,205	57.5	2,219	4.7
Bournemouth University	4,179	1,554	1.0	93,603	5,889	12,030	111,522	4,647	150,485	76,207	50.6	35,709	23.7
University of Bradford	38,595	-2,828	-2.3	63,026	4,334	16,198	83,558	8,332	124,022	75,061	60.5	19,985	16.1
University of Brighton	195,608	1,957	1.0	115,163	7,586	18,846	141,595	8,605	204,244	123,819	60.6	94,646	46.3
University of Bristol	801,590	38,977	6.8	120,416	7,951	60,637	189,004	148,922	576,257	284,516	49.4	250,000	43.4
Brunel University London	162,391	2,266	1.1	66,538	4,728	34,686	105,952	21,905	201,673	109,555	54.3	89,280	44.3
University of Buckingham	24,502	7,368	20.1	9,753	993	11,810	22,556	432	36,625	15,417	42.1	5,144	14.0
Bucks New University	18,093	1,181	1.8	43,839	3,593	733	48,165	718	65,383	33,347	51.0	29,236	44.7
University of Cambridge	4,354,735	65,719	3.7	103,460	20,483	90,558	214,501	470,396	1,799,472	761,408	42.3	384,000	21.3
Canterbury Christ Church University	77,184	7,232	5.4	96,189	3,737	2,108	102,034	1,444	134,833	71,211	52.8	47,503	35.2
Cardiff Metropolitan University	73,202	550	0.6	61,078	2,428	7,733	71,239	2,783	98,260	60,939	62.0	28,762	29.3
Cardiff University	707,468	27,078	5.3	147,212	9,078	63,949	220,239	113,623	511,753	283,322	55.4	311,904	60.9
University of Central Lancashire	193,721	10,951	5.2	128,092	3,172	16,480	147,744	6,416	209,627	115,543	55.1	8,625	4.1
University of Chester	51,570	255	0.2	81,668	1,125	4,947	87,740	1,564	119,413	67,651	56.7	44,506	37.3
University of Chichester	44,467	1,238	2.3	35,726	460	1,231	37,417	723	52,847	29,454	55.7	13,263	25.1
City, University of London	256,960	11,885	5.5	78,952	15,298	65,745	159,995	11,710	217,516	118,758	54.6	-	0.0
Conservatoire for Dance and Drama	727	51	0.3	7,247	1,398	3,660	12,305	-	20,084	466	2.3	106	0.5
Courtauld Institute of Art	48,908	1,217	6.7	2,232	532	1,772	4,536	1,654	18,263	7,497	41.1	698	3.8
Coventry University	251,713	28,174	9.2	127,082	15,064	86,221	228,367	9,083	305,117	146,564	48.0	197,000	64.6
Cranfield University	95,547	29	0.0	16,421	14,725	19,633	50,779	39,083	176,243	85,156	48.3	15,730	8.9
University of Cumbria	11,375	2,319	3.7	48,713	838	1,584	51,135	270	63,013	39,443	62.6	7,815	12.4
De Montfort University	99,502	13,240	7.3	124,411	4,417	20,140	148,968	3,368	181,427	95,806	52.8	86,540	47.7
University of Derby	316,271	-26	0.0	93,792	3,910	11,611	109,313	1,500	152,312	87,471	57.4	26,113	17.1
University of Dundee	193,237	-5,652	-2.4	22,781	2,263	18,386	43,430	72,865	239,128	138,402	57.9	541	0.2
Durham University	352,330	5,190	1.6	98,558	7,796	53,646	160,000	51,458	331,934	184,023	55.4	166,103	50.0
University of East Anglia	319,348	2,175	0.9	83,730	5,820	38,220	127,770	34,152	250,075	138,826	55.5	152,056	60.8
University of East London	86,347	-6,269	-4.5	90,915	3,274	7,350	101,539	2,080	138,011	78,907	57.2	26,257	19.0
Edge Hill University	171,240	21,717	16.9	101,016	764	1,905	103,685	496	128,127	65,223	50.9	36,973	28.9
University of Edinburgh	1,920,627	64,472	7.1	86,582	16,131	131,461	234,174	272,895	908,465	477,889	52.6	259,045	28.5
Edinburgh Napier University	68,160	-2,626	-2.2	17,171	2,876	17,058	37,105	4,607	117,150	74,971	64.0	25,000	21.3
University of Essex	198,912	5,298	2.7	60,237	12,069	34,429	106,735	26,077	197,518	103,160	52.2	113,875	57.7
University of Exeter	475,521	12,937	3.5	127,102	10,503	58,700	196,305	61,853	371,116	184,270	49.7	284,738	76.7
Falmouth University	43,306	2,716	5.5	35,307	998	3,367	39,672	482	49,349	22,264	45.1	4,171	8.5
University of Glasgow	762,113	11,545	2.0	46,713	8,144	87,384	142,241	177,790	582,552	295,064	50.7	70,000	12.0
Glasgow Caledonian University	146,012	-4,849	-4.2	20,973	1,088	10,296	32,357	5,914	116,285	80,547	69.3	9,285	8.0
Glasgow School of Art	59,398	36,035	46.6	4,816	1,000	5,542	11,358	4,069	77,315	20,687	26.8	12,750	16.5
University of Gloucestershire	38,662	677	0.9	51,933	474	3,222	55,629	1,091	76,687	42,290	55.1	15,435	20.1
Goldsmiths, University of London	85,015	-430	-0.4	46,243	5,919	20,572	72,734	5,227	103,969	63,068	60.7	23,553	22.7
University of Greenwich	61,611	6,891	3.4	104,911	9,096	27,441	141,448	14,848	203,816	98,081	48.1	84,973	41.7
Guildhall School of Music and Drama	-	-575	-2.2	5,711	1,597	2,360	9,668	238	25,901	16,049	62.0	-	0.0

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Harper Adams University	52,713	1,963	5.0	16,796	267	1,365	18,428	3,056	39,083	19,896	50.9	14,580	37.3
Heriot-Watt University	54,510	3,133	1.4	28,126	3,810	74,505	106,441	33,209	219,520	105,108	47.9	44,870	20.4
University of Hertfordshire	220,928	19,531	7.6	125,710	4,737	25,891	156,338	9,409	256,557	128,082	49.9	76,389	29.8
University of the Highlands and Islands	-1,171	1,668	1.6	9,415	243	671	10,329	12,738	103,899	10,620	10.2	1,758	1.7
University of Huddersfield	221,600	23,801	14.6	94,187	5,343	20,390	119,920	8,448	162,599	87,703	53.9	-	0.0
University of Hull	185,572	7,412	4.0	95,424	4,105	19,171	118,700	12,006	184,828	101,690	55.0	28,375	15.4
Imperial College London	1,414,767	66,919	6.9	58,193	19,484	136,716	214,393	350,623	968,442	484,942	50.1	297,705	30.7
Institute of Cancer Research	237,531	51,894	32.1	490	47	94	631	61,691	161,878	60,880	37.6	-	0.0
Keele University	144,949	4,372	2.9	56,411	1,153	13,602	71,166	17,067	148,576	81,799	55.1	27,831	18.7
University of Kent	294,728	6,112	2.4	102,937	12,583	36,425	151,945	17,019	253,783	135,237	53.3	92,909	36.6
King's College London	899,838	23,400	3.2	126,615	26,308	93,968	246,891	193,182	738,286	402,867	54.6	303,936	41.2
Kingston University	314,533	732	0.3	110,623	7,382	29,279	147,284	3,984	209,351	111,102	53.1	86,399	41.3
Lancaster University	252,921	11,737	4.4	60,973	9,995	53,221	124,189	38,321	267,285	135,749	50.8	92,571	34.6
University of Leeds	704,212	12,689	2.0	174,298	9,415	85,895	269,608	128,326	636,671	348,691	54.8	316,495	49.7
Leeds Beckett University	137,260	10,182	4.6	149,537	2,656	12,723	164,916	2,701	222,118	116,574	52.5	99,244	44.7
Leeds College of Art	20,047	2,404	15.3	10,465	133	511	11,109	-	15,725	8,013	51.0	200	1.3
Leeds Trinity University	19,484	2,120	6.8	24,741	198	172	25,111	53	30,967	17,276	55.8	3,600	11.6
University of Leicester	102,122	1,515	0.5	79,271	5,019	59,744	144,034	51,768	296,252	173,548	58.6	78,462	26.5
University of Lincoln	148,431	7,729	5.6	85,485	1,535	12,701	99,721	6,275	138,627	69,480	50.1	71,300	51.4
University of Liverpool	580,883	23,526	4.8	123,094	5,005	94,440	222,539	93,681	495,154	250,576	50.6	302,494	61.1
Liverpool Hope University	92,003	4,506	8.8	36,457	759	755	37,971	196	51,323	27,078	52.8	13,108	25.5
Liverpool Institute for Performing Arts	13,973	935	9.3	4,963	134	2,105	7,202	-	10,078	5,874	58.3	2,500	24.8
Liverpool John Moores University	61,018	19,548	9.5	146,318	2,278	9,866	158,462	9,895	204,868	109,572	53.5	43,692	21.3
Liverpool School of Tropical Medicine	40,413	3,089	3.9	390	45	979	1,414	44,921	78,370	24,120	30.8	-	0.0
University of London (institutes and activities)	630,577	-3,686	-2.4	519	153	54,687	55,358	1,619	151,368	62,967	41.6	50,250	33.2
London Business School	226,392	14,758	9.7	12,886	11,181	43,839	67,906	1,685	152,134	68,305	44.9	8,000	5.3
London Metropolitan University	123,527	-7,641	-7.2	65,970	7,127	4,508	77,605	1,174	106,566	63,993	60.1	1,059	1.0
London School of Economics and Political Science	449,097	33,470	9.8	35,466	18,088	95,462	149,016	31,503	340,636	170,887	50.2	184,125	54.1
London School of Hygiene and Tropical Medicine	83,740	4,943	2.9	2,340	527	14,149	17,016	110,104	167,799	72,907	43.4	14,877	8.9
London South Bank University	75,966	3,271	2.4	88,514	4,099	9,812	102,425	2,232	138,178	71,581	51.8	26,934	19.5
Loughborough University	259,360	16,390	5.6	91,381	5,316	43,072	139,769	40,119	291,357	145,642	50.0	76,877	26.4
University of Manchester	1,473,427	44,063	4.5	193,233	18,497	196,936	408,666	273,479	987,235	504,679	51.1	412,894	41.8
Manchester Metropolitan University	378,918	28,279	9.5	208,911	7,451	13,789	230,151	6,113	297,976	160,281	53.8	36,899	12.4
Middlesex University	27,373	2,775	1.5	94,363	11,544	28,495	134,402	5,267	189,236	106,155	56.1	85,509	45.2
National Film and Television School	8,963	1,300	10.4	1,992	498	599	3,089	-	12,553	4,523	36.0	1,257	10.0
Newcastle University	362,266	19,741	4.1	123,999	7,719	83,138	214,856	110,248	476,203	257,341	54.0	125,288	26.3
Newman University	32,509	1,871	7.8	19,551	84	-	19,635	623	23,961	13,883	57.9	858	3.6
University of Northampton	28,180	6,276	4.8	76,541	2,492	16,194	95,227	906	129,543	63,146	48.7	295,257	227.9
Northumbria University	89,691	568	0.2	149,532	3,636	22,887	176,055	5,779	246,779	140,673	57.0	70,335	28.5
Norwich University of the Arts	24,740	4,996	24.0	15,727	568	800	17,095	137	20,844	8,721	41.8	1,064	5.1
University of Nottingham	400,280	41,927	6.6	178,893	12,203	93,342	284,438	124,621	635,274	323,985	51.0	70,837	11.2
Nottingham Trent University	82,751	16,064	6.2	167,614	3,840	27,486	198,940	5,913	258,537	144,272	55.8	82,603	32.0
University of Oxford	3,012,550	-14,709	-1.1	95,982	17,568	105,280	218,830	537,412	1,321,793	680,283	51.5	232,737	17.6
Oxford Brookes University	135,831	13,283	6.9	94,473	6,950	24,024	125,447	4,314	192,639	96,037	49.9	132,579	68.8
Plymouth College of Art	4,660	985	6.6	10,374	287	-	10,661	-	14,902	7,726	51.8	6,631	44.5
Plymouth University	66,681	7,020	2.9	134,097	4,578	18,712	157,387	14,099	239,187	133,974	56.0	60,908	25.5
University of Portsmouth	254,002	13,954	6.2	126,691	7,361	32,791	166,843	6,519	225,233	124,487	55.3	7,459	3.3
Queen Margaret University	27,077	-1,827	-5.0	7,888	1,747	3,103	12,738	1,759	36,620	21,884	59.8	35,138	96.0
Queen Mary University of London	450,228	12,474	3.1	87,278	13,646	74,985	175,909	101,482	405,493	232,061	57.2	113,069	27.9
Queen's University Belfast	415,138	611	0.2	64,337	2,722	22,290	89,349	74,854	316,538	180,262	56.9	42,901	13.6
Ravensbourne	31,308	401	1.6	16,983	752	987	18,722	19	25,273	11,027	43.6	5,398	21.4
University of Reading	401,022	55,995	16.2	88,102	7,808	50,679	146,589	32,721	344,768	158,623	46.0	144,416	41.9
Robert Gordon University	159,773	-8,387	-8.6	18,048	2,243	13,279	33,570	2,421	97,413	59,035	60.6	30,222	31.0
University of Roehampton	17,203	8,749	8.3	60,552	2,442	7,403	70,397	1,562	105,491	54,356	51.5	70,202	66.5
Rose Bruford College	3,560	33	0.3	4,675	212	794	5,681	-	9,456	4,849	51.3	862	9.1

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Royal Academy of Music	149,157	8,697	31.9	3,781	1,379	3,275	8,435	22	27,253	10,259	37.6	-	0.0
Royal Agricultural University	23,248	741	4.1	8,060	329	840	9,229	375	18,251	8,107	44.4	4,597	25.2
Royal Central School of Speech and Drama, University of London	17,816	1,693	10.6	6,750	643	2,429	9,822	52	15,913	8,827	55.5	-	0.0
Royal College of Art	97,216	3,195	6.9	6,025	3,701	13,262	22,988	3,446	46,405	18,459	39.8	7,923	17.1
Royal College of Music	74,141	2,333	9.7	3,711	1,403	4,471	9,585	700	24,147	12,606	52.2	1,843	7.6
Royal Conservatoire of Scotland	18,837	-92	-0.4	3,205	534	2,423	6,162	143	20,622	15,479	75.1	-	0.0
Royal Holloway, University of London	278,319	10,309	6.3	52,405	6,779	31,614	90,798	16,309	163,539	84,795	51.9	135,550	82.9
Royal Northern College of Music	38,546	2,149	10.3	4,903	634	2,845	8,382	150	20,815	10,708	51.4	3,843	18.5
Royal Veterinary College	147,610	2,961	3.7	13,302	519	5,059	18,880	9,282	79,333	43,975	55.4	22,153	27.9
University of St Andrews	271,892	8,723	3.9	23,250	4,856	50,323	78,429	45,054	221,386	117,096	52.9	104,194	47.1
St George's, University of London	46,001	3,331	3.9	24,241	585	2,323	27,149	12,841	85,472	47,910	56.1	24,908	29.1
University of St Mark and St John	19,033	567	2.2	17,986	218	27	18,231	116	25,577	12,547	49.1	12,161	47.5
St Mary's University College, Belfast	784	454	5.1	3,403	58	-	3,461	35	8,890	5,998	67.5	-	0.0
St Mary's University, Twickenham	107,757	-204	-0.4	34,450	1,267	1,866	37,583	9	50,940	31,782	62.4	3,393	6.7
University of Salford	35,667	9,545	5.0	114,333	6,576	22,154	143,063	6,203	191,972	99,491	51.8	94,841	49.4
University of Sheffield	820,317	38,843	6.1	132,230	8,790	112,386	253,406	168,531	635,724	311,851	49.1	193,409	30.4
Sheffield Hallam University	164,959	3,092	1.2	190,969	2,603	24,799	218,371	7,944	266,460	166,715	62.6	69,132	25.9
Soas, University of London	98,271	2,657	3.1	20,408	5,716	29,982	56,106	5,764	86,763	50,389	58.1	13,475	15.5
University of South Wales	62,419	8,478	4.4	100,252	7,416	16,763	124,431	4,159	190,907	106,994	56.0	71,123	37.3
University of Southampton	466,875	29,781	5.4	127,826	12,787	81,627	222,240	112,504	555,550	295,403	53.2	130,317	23.5
Southampton Solent University	57,075	7,316	6.1	70,196	7,577	5,556	83,329	272	119,829	61,680	51.5	28,626	23.9
SRUC (Scotland's Rural College)	11,352	5,433	6.8	5,948	219	98	6,265	17,015	79,508	42,240	53.1	415	0.5
Staffordshire University	34,460	1,538	1.3	78,187	1,420	4,571	84,178	1,165	113,927	62,394	54.8	44,781	39.3
University of Stirling	153,099	-2,524	-2.2	18,028	1,863	10,004	29,895	11,492	113,254	66,284	58.5	69,708	61.6
Stranmillis University College	-1,397	169	1.3	3,598	45	145	3,788	198	12,799	7,043	55.0	-	0.0
University of Strathclyde	307,987	6,968	2.5	30,702	3,330	34,353	68,385	59,921	280,867	154,302	54.9	94,140	33.5
University of Suffolk	8,476	-277	-0.7	30,197	545	388	31,130	214	37,384	16,835	45.0	19,281	51.6
University of Sunderland	28,518	305	0.2	56,506	4,807	38,344	99,657	1,734	128,288	66,351	51.7	43,451	33.9
University of Surrey	454,385	2,797	1.1	66,521	8,076	47,739	122,336	38,946	259,490	134,278	51.7	181,066	69.8
University of Sussex	352,293	16,211	6.2	74,883	8,250	58,605	141,738	35,609	260,666	124,599	47.8	90,269	34.6
Swansea University	169,621	51,873	17.5	97,759	4,412	35,059	137,230	43,346	296,292	129,601	43.7	144,631	48.8
Teesside University	100,582	3,931	3.0	85,217	1,639	8,352	95,208	3,003	130,105	80,260	61.7	383	0.3
The Open University	447,546	58,466	12.3	237,595	432	8,251	246,278	15,348	475,204	273,977	57.7	60,000	12.6
Trinity Laban Conservatoire of Music and Dance	22,728	42	0.2	5,769	1,398	1,518	8,685	72	24,125	13,802	57.2	1,114	4.6
Ulster University	259,650	-3,551	-1.9	65,288	3,986	2,835	72,109	21,522	187,981	112,405	59.8	77,517	41.2
University College Birmingham	114,551	7,555	14.6	23,519	3,780	4,381	31,680	-	51,712	24,939	48.2	-	0.0
University College London	1,187,409	122,972	9.0	135,685	29,352	193,872	358,909	530,436	1,358,996	692,800	51.0	74,083	5.5
University for the Creative Arts	24,097	710	1.2	33,161	2,753	4,075	39,989	104	58,171	32,239	55.4	1,300	2.2
University of Wales	14,863	-3,796	-58.5	-	-	-	-	734	6,489	4,919	75.8	494	7.6
University of Wales Trinity Saint David	126,931	-3,738	-3.6	46,800	934	3,973	51,707	326	104,650	69,190	66.1	12,540	12.0
University of Warwick	137,497	55,935	9.8	110,607	16,939	127,462	255,008	117,075	573,589	279,952	48.8	122,891	21.4
University of West London	29,679	9,435	10.8	54,590	4,696	5,128	64,414	1,008	87,184	40,231	46.1	61,000	70.0
University of the West of England	419,766	20,272	7.8	146,996	5,305	22,314	174,615	12,030	258,308	142,375	55.1	68,163	26.4
University of the West of Scotland	43,955	-3,933	-3.7	17,482	843	4,735	23,060	4,128	107,190	69,722	65.0	27,502	25.7
University of Westminster	173,446	12,093	5.9	99,957	15,985	39,186	155,128	4,122	205,102	108,253	52.8	63,242	30.8
University of Winchester	127,010	3,215	4.6	47,461	675	4,063	52,199	441	70,379	35,570	50.5	57,560	81.8
University of Wolverhampton	167,429	19,330	10.3	115,305	2,564	11,192	129,061	2,415	187,069	98,894	52.9	14,269	7.6
University of Worcester	42,487	7,211	7.9	65,472	2,661	1,753	69,886	1,026	91,585	46,943	51.3	77,583	84.7
Wrexham Glyndwr University	15,492	867	2.2	22,559	1,903	2,178	26,640	997	39,453	23,444	59.4	437	1.1
Writtle University College	19,445	204	1.2	5,536	172	848	6,556	24	17,359	9,963	57.4	4,316	24.9
University of York	323,987	2,496	0.8	95,676	6,426	39,591	141,693	64,607	332,746	185,096	55.6	150,566	45.2
York St John University	88,487	407	0.7	40,077	456	3,783	44,316	322	58,684	29,980	51.1	22,801	38.9
<b>Total/average</b>	<b>40,477,619</b>	<b>1,694,292</b>	<b>4.9</b>	<b>10,636,828</b>	<b>817,869</b>	<b>4,454,246</b>	<b>15,908,943</b>	<b>5,886,019</b>	<b>34,738,668</b>	<b>18,040,183</b>	<b>51.9</b>	<b>10,743,808</b>	<b>30.9</b>

Source of data: Higher Education Statistics Agency. Calculations by THE. Thanks to Grant Thornton for useful advice.