

THIS IS YORK UNIVERSITY

2015 PRESIDENT'S REPORT

THIS IS 2015

GLENDON

YORK UNIVERSITY
CONTINUED TO ADVANCE
BILINGUAL EDUCATION AT
OUR GLENDON CAMPUS

AMPD

SCHOOL OF THE ARTS,
MEDIA, PERFORMANCE &
DESIGN RENAMED TO
REFLECT A BOLD NEW VISION

YES TO YORK

YORK UNIVERSITY
SELECTED TO BRING
A NEW CAMPUS TO
YORK REGION



2015 GAMES

THE WORLD CAME TO
YORK WITH THE TORONTO
2015 PAN AM AND
PARAPAN AM GAMES

BERGERON

THE BERGERON CENTRE
FOR ENGINEERING
EXCELLENCE OPENED
ITS DOORS TO STUDENTS

\$20M

VICTOR PHILLIP DAHDALEH'S
DONATION ESTABLISHED THE
DAHDALEH INSTITUTE FOR
GLOBAL HEALTH



PRESIDENT'S MESSAGE

YORK UNIVERSITY CHAMPIONS NEW WAYS OF THINKING TO DRIVE TEACHING, LEARNING AND RESEARCH EXCELLENCE. THROUGH CROSS-DISCIPLINARY PROGRAMMING, INNOVATIVE COURSE DESIGN, DIVERSE EXPERIENTIAL LEARNING AND A SUPPORTIVE COMMUNITY ENVIRONMENT, WE PREPARE OUR STUDENTS FOR ENDLESS CAREER OPPORTUNITIES, EXPECTED AND OTHERWISE.

Mamdouh Shoukri
President and Vice-Chancellor

THIS IS YORK UNIVERSITY

This is how we define excellence.

What sets a university apart? The individuals who teach, guide and influence students are certainly important, as are the curricula, state-of-the-art equipment and facilities. Today, York University is home to both a faculty of dedicated, unconventional thinkers who create powerful educational experiences for our students, as well as leading-edge facilities.

There are other, less visible things that distinguish York University from other learning environments. As a still relatively young university, York has retained its progressive spirit and outlook. Our faculty, researchers and students are curious by nature - studying the biometrics and forensics of fingerprint residue, solving real-world environmental issues in urban areas to increase equity and community well-being, and researching boredom and what it can teach us.

As you will see in these pages, we take pride in doing things differently, both inside and outside of the classroom. Our new Bergeron Centre for Engineering Excellence, featured on the cover, was named one of Toronto's top 10 new buildings of 2015 by *blogTO*, and sets a standard for 21st century educational architecture. Open, airy and casual spaces, combined with the flipped classroom approach, encourage collaborative, blended learning that departs from traditional pedagogical models. This is how students want to learn today.

In many ways, York is a global village. With a new campus in Hyderabad, India, and another planned for Markham Centre, Ont., we are expanding the bounds of knowledge and building on our foundation of academic quality, social responsibility, global perspectives and community engagement. Our midtown Glendon campus offers bilingual and trilingual international degrees, producing graduates recognized and sought after for their unique skill sets.

An increasingly complex world requires new ways of thinking and fresh ideas to solve challenging local and global issues. This is what will differentiate the leaders of tomorrow. As a university founded on change, this is our strength: we are bold, diverse, creative and dynamic. We are a community connected to what matters.

As we break new ground and deepen our impact, let us preserve our values of knowledge, generosity, diversity and ceaseless effort, and let us continue to champion change, in the name of those who have gone before, and for the good of generations to come.

Sincerely,

Mamdouh Shoukri
President and Vice-Chancellor

THIS IS EXCELLENCE

YORK UNIVERSITY'S ACADEMIC EXCELLENCE IS ROOTED IN THE CURIOSITY OF OUR SCHOLARS, THE INNOVATIVE NATURE OF OUR PROGRAMS AND TEACHING STRATEGIES, AND THE RICHNESS OF OUR LEARNING EXPERIENCES. IN 2015, WE CONTINUED TO GROW OUR CAPACITY IN EACH OF THESE AREAS, CONTRIBUTING TO HISTORIC LEVELS OF ACHIEVEMENT AS A COMMUNITY.

350+ students participated in international exchanges

94% of our professors have the highest qualification in their fields



Academic Innovation Fund awarded **\$1.5M** in grants for

47 research projects

200+ degree programs

DID YOU KNOW?

York's new School of Continuing Studies - one of the largest in Canada - launched in January 2015.

NEW WAYS OF THINKING

This year, we launched innovative new programs to meet the evolving needs of the labour market and to reflect the nation's higher learning priorities.

These include Canada's only undergraduate degree program in Mathematical Biology and Glendon's new bilingual Bachelor of Science programs in Biology and Psychology. The Ministry of Training, Colleges & Universities approved the expansion of graduate programs in Mechanical and Civil Engineering at the Lassonde School of Engineering. We also introduced new graduate-level professional programming in Real Estate & Infrastructure, while our School of Continuing Studies launched certificate and post-degree programs in Human Resources Management. Our Faculty of Education diversified its programming with a BA in Educational Studies, an enhanced BEd in Technological Education and a Master of Leadership & Community Engagement.

We also introduced a number of exciting new courses to ensure our students are prepared to make a lasting impact on the world. These include Schulich's new MBA course in Customer Experience Design and Osgoode Professional Development's pioneering online course to help internationally trained lawyers qualify for practice in Ontario.

Throughout the year and across all Faculties, we completed a rigorous planning review and program development process. Several initiatives are in progress to advance quality in our academic programming, student supports, administrative services and campus experience.

A YORK UNIVERSITY EDUCATION IS PROGRESSIVE AND SHAPES THE GLOBAL PERSPECTIVE. EVERY DAY, IN COMMUNITIES AT HOME AND ABROAD, OUR STUDENTS, FACULTY AND ALUMNI ARE PUSHING BEYOND BOUNDARIES AND ACHIEVING THE UNIMAGINABLE.

Rhonda Lenton
Vice-President, Academic and Provost

DID YOU KNOW?

Lassonde's new virtual, high-tech flipped classroom is just one example of how York is disrupting the traditional concepts of teaching and learning.

Progressive Learning

In addition to delivering award-winning curricula, we are interested in how students learn and what effective teaching looks and sounds like today. Our innovations in this area are driven by our Faculties and fuelled by the Academic Innovation Fund, which supports teaching and learning and pedagogical innovation relating to experiential education, eLearning and our first-year student experience.

Experiential Education

At York, we believe that deep knowledge comes from lived experiences. We are expanding our experiential education (EE) program across all areas, starting with the YU Experience Hub - a faculty resource for integration of EE in new courses and programs. The number of courses identified as containing experiential education components, or developed to highlight experiential education strategies, continues to grow. This year, for example, the number of work terms our students engaged in as part of their internship experiences increased by 22 per cent over 2014. Led by York's Libraries, our Virtual Learning Commons, SPARK - which provides online support to students for academic literacy - introduced a new Academic Integrity module this year.

eLearning Innovation

More modern, innovative ways to learn means more eLearning opportunities. This year, our Faculties received more than \$250,000 in Ontario government funding from the Shared Online Course Fund to enhance digital learning opportunities at York. We completed an eLearning audit and developed a plan for increased eLearning across the University. We also launched Interactive Art Design Learning Modules, an interdisciplinary learning tool developed in collaboration with Brock and Ryerson Universities, which is accessible to students around the world.



MARKHAM CENTRE

This year marked the beginning of a new era for York University. The Ontario government's commitment to create a York campus in Markham Centre allows us to better serve one of the country's fastest-growing regions. The new campus will be an incubator for innovation, collaborative partnerships and student success, and when opened, it will offer programs in areas such as media design, digital culture, technology education, environmental management, commerce, entrepreneurial science, engineering design, and criminal justice administration. These initial offerings will be augmented in later phases to add innovative programs to meet the needs of the region. The Markham Centre campus is expected to open in 2020-21, drawing 4,500 students in its initial phase and reaching \$37 million in annual economic impact when fully operational.



THIS IS INNOVATION

YORK UNIVERSITY IS PROUDLY LEADING SOME OF THE MOST AMBITIOUS RESEARCH ON THE PLANET, WITH GROUNDBREAKING PROJECTS ACTIVE ACROSS 11 FACULTIES AND 25 RESEARCH CENTRES.

Robert Haché
Vice-President, Research and Innovation



\$79M external
research income*

5.5% increase in
tri-council grant
instalments 

1,215
publications 

5 new Fellows of
the Royal Society
of Canada

10 new
York Research
Chairs



*as reported by Research InfoSource 2014-2015

OPEN YOUR MIND

York researchers are leading the way in discovery and innovation. Groundbreaking achievements of 2015 include creating an app that decreases brain decline in those with Alzheimer's, detecting that lakes are warming at a faster rate than the air or the oceans, and taking the lead on a laser altimeter that will create a 3-D model of the asteroid Bennu during a Nasa mission.

Other highlights of this year's exciting research efforts include funding support for Scott Menary's collaboration on an innovative antimatter project and Amro Zayed's high-profile genomics initiative to breed Canadian winter-hardy honeybees. Building on our more than 200 university collaborations globally, our students will benefit from a series of newly formed academic and research partnerships with top universities in the Netherlands, Germany and China.

Fuelling Knowledge and Discovery

The 2014-15 academic year was remarkable for York researchers and for the University. Researchers earned 22 Social Sciences & Humanities Research Council (SSHRC) grants totalling more than \$10 million. The University also leads the nation in large-scale SSHRC partnership-based grants valued at \$1 million or more.

York is leading advanced research in natural sciences and engineering. This year, the Natural Sciences & Engineering Research Council (NSERC) awarded York researchers two out of 17 Collaborative Research & Training Experience program grants for studies including innovative research in data analytics and visualization, and disaster and emergency response simulations. Thirty-eight researchers were also awarded more than \$5.6 million in NSERC Discovery grants, and six researchers received a total of \$657,955 in equipment grants - a higher success rate than the national average.

DID YOU KNOW?

York's Knowledge Mobilization Unit supported research grant applications that attracted \$6.6M in funding in 2015.

Innovation York, Enabling Success

Innovation York, the University's industry liaison and commercialization unit, continues to expand and enhance a culture of industry-engaged scholarship and entrepreneurship. This year, it facilitated 556 research agreements with a value of \$24.1 million, an increase of 93 per cent in research agreement funding to support technology transfer and research commercialization. The unit supported 166 industry interactions in 2014-15, engaging 1,022 entrepreneurs.

Supporting Infrastructure

York research teams received more than \$14.8 million in infrastructure funding from the Canada Foundation for Innovation (CFI) and Ontario Research Fund to support building a Suborbital Payload Research Centre, a Canadian Planetary Simulator, and an Advanced Disaster, Emergency & Rapid Response Simulation Program.

Fostering Excellence in Graduate Studies

Our Faculty of Graduate Studies is committed to supporting and advocating for graduate student and postdoctoral scholar success, intensifying research, delivering innovative and accountable services, and ensuring high-quality graduate programming, teaching and learning. This year, for example, graduate student researchers received \$5.7 million in funding from the Social Sciences & Humanities Research Council (SSHRC).

DID YOU KNOW?

York researchers were awarded 2 out of 5 national SSHRC Impact Awards for research on refugees and youth homelessness.



THE DAHDALEH INSTITUTE FOR GLOBAL HEALTH

\$20 Million Donation

The Dahdaleh Institute for Global Health was created this year through a \$20 million donation from alumnus Victor Phillip Dahdaleh (pictured below at centre with Gordon Campbell, Canadian High Commissioner, left and Mamdouh Shoukri, right), the largest-ever donation by a York graduate. The Institute will be a leader and a catalyst in addressing global health issues, and will provide a robust context for students involved in York's Global Health program, as well as academics and researchers working in the field at the University and around the world. In honour of this transformational gift, the Institute will be housed in the newly renamed Victor Phillip Dahdaleh Building.



THIS IS IMPACT

EVERYTHING IS POSSIBLE. WE KNOW THIS BECAUSE TOGETHER WE ARE ACHIEVING THE IMPOSSIBLE: LEADING THE CHARGE FOR GLOBAL HEALTH AND EQUITY, SECURING CANADA'S PLACE AT THE FOREFRONT OF ENGINEERING INNOVATION AND MUCH, MUCH MORE. JOIN US IN 2016 TO BE A PART OF OUR TRANSFORMATIONAL CAMPAIGN TO ENSURE THAT YORK AND OUR PARTNERS WILL CONTINUE TO MAKE AN IMPACT LOCALLY AND GLOBALLY.

Jeff O'Hagan
Vice-President, Advancement

DID YOU KNOW?

Lilly Singh (BA '10) was named to *Forbes'* 30 under 30 list. She also scored the No. 8 spot on its list of highest paid YouTube stars.

Total value of donations **\$38M**

6,240 total donors

80% of our donors are alumni

1,424 donors made their first gift to York

MAKING AN IMPACT

This year, we are proud to share the impact made by the philanthropic support of our alumni, donors and friends, totalling \$38 million during 2015. This funding has enabled York to provide critical student financial support, advance innovative faculty research, enhance unique programming and learning experiences, and much more.

Supporting Local and Global Excellence

In addition to receiving our largest-ever donation by an alumnus, \$20 million from Victor Phillip Dahdaleh for global health, York celebrated a record-breaking year in donations.

With the help of dedicated co-chairs Guy Burry and Greg Stack, the 15th annual 407 ETR-York University Lions Cup Golf Tournament raised \$111,000 in support of York's student-athletes, for a combined total of more than \$5 million since the tournament began in 2001.

The P. & L. Odette Charitable Foundation provided a \$400,000 gift for York's Sculptor-in-Residence program in AMPD, which attracts pre-eminent, world-renowned sculptors who engage with students through master classes, lectures and demonstrations, and help them produce new sculptural work. This funding will expand the program's capacity for world-class research, education and mentorship.

The Brain Canada Foundation and Krembil Foundation's combined gift of more than \$1.3 million to neuroscience in the Faculty of Health this year was focused on research to support modulating memory circuits to develop new ways to diagnose and treat all types of neurological and mental illnesses.

The William and Nona Heaslip Foundation gave \$750,000 to support emerging student leaders across campus with 15,000 annual awards.

Leading the Nation

York celebrated along with the rest of Canada as 15 accomplished alumni were elected to Parliament, including Navdeep Bains (BAS '99), who joined the cabinet as minister of innovation, science and economic development.

These policy shapers embody values of inclusiveness and excellence that are ingrained in York's, and Canada's, DNA. York graduates truly are citizens of the world. Congratulations to: Gary Anandasangaree (LLB '05), Omar Alghabra (MBA '00), Mike Bossio (BA '89), Ali Ehsassi (LLB '99), Rajvinder (Raj) Grewal (MBA '10, JD '13), Ahmed Hussien (BA '02), Majid Jowhari (MBA '92), Kamalpreet (Kamal) Khera (BScN '13), Iqra Khalid (BA '07), Joseph Peschisolido (LLB '89), Lisa Raitt (LLB '96), Sven Spengemann (LLB '98), Anita Vandenberg (MA '95), and Peter Van Loan (LLB '97).



DID YOU KNOW?

The Bergeron Centre for Engineering Excellence opened its doors to students in September 2015 thanks to a generous donation from alumnus Douglas Bergeron.



Recent Graduate Overcomes Obstacles

York celebrates Jesse Thistle (BA '15) (pictured right), a Métis man who graduated summa cum laude in history. A mature student who at one time was homeless, Thistle turned his life around with a university education, studying the history of his own people - the Métis of Batoche, Sask. - and that of the Indigenous populations. He has co-authored numerous publications and won more than a dozen awards for his work. We applaud his commitment and wish him continued success.



Alumni Making a Difference

This year, York alumni continued to garner top honours. Among them were five inductees into the Order of Canada: Joseph Boyden (BA '91), Rudy Buttignol (BFA '82), Barbara Hall (LLB '78), Fiona Amaryllis Sampson (DJur '05) and Faye Thomson (BFA '77).

Six Osgoode Hall Law School graduates were named to *Canadian Lawyer* magazine's Top 25 Most Influential list: Sara Cohen (JD '06), Dawn Devoe (JD '01), Rocco Galati (JD '87, LLM '97), Marie Henein (JD '89), Mark Tamminga (JD '86), and Lorne Waldman (JD '77).

Trailblazing entrepreneur and philanthropist Douglas Bergeron (BA '83, Hon. LLD '13) (pictured below, far right), received a prestigious York Alumni Award for his contributions and achievements. Other Bryden winners included Unity Charity founder Michael Prosserman; psychologist and researcher Gail McVey; and Bruce Lourie, president of the Ivey Foundation (pictured below, left to right).



THIS IS RECOGNITION

YORK UNIVERSITY SHONE IN 2015. WORLD-CLASS RANKINGS. RESEARCH WITH IMPACT. AWARD-WINNING TEACHERS. INNOVATIVE STUDENTS. INSPIRING STAFF. ALUMNI MAKING A DIFFERENCE. WE ARE PROUD TO SHOWCASE AND SALUTE THEM ALL.



- 1 York ranked among top 100 universities in the world for geography, history, law & psychology by QS World University Rankings.
- 2 York's commitment to mental health led to graduate Devon MacPherson's service dog, Barkley, crossing the stage with her at convocation.
- 3 Five faculty members named Fellows of the Royal Society of Canada: Marie-Christine Pioffet, Seth Feldman, Peter Victor, Leah Vosko (pictured) and Barry Lever.
- 4 Professor Stephen Gaetz awarded SSHRC Impact Award - Partnership for leading work in youth homelessness.
- 5 Professor Susan McGrath received SSHRC Impact Award - Connection for her innovative work leading the Refugee Research Network.
- 6 Seven graduate students out of 20 nationwide received Canada Graduate Scholarships to honour Nelson Mandella.
- 7 Schulich School of Business ranked No. 1 in Canada and among the world's leading schools in six consecutive global rankings.
- 8 Two graduate students awarded Governor General's Gold Medals: David Moffette and Sarah D'Amour (pictured).
- 9 Three professors named to Royal Society of Canada's College of New Scholars, Artists and Scientists: Mark Jurdjevic, Kristin Andrews and Fuyuki Kurasawa (pictured).
- 10 Rhonda Lenton, Vice-President, Academic and Provost, named one of Canada's Top 100 Most Powerful Women by Women's Executive Network.
- 11 Four York community members appointed to Order of Canada: Julia Foster (pictured), Susan McGrath, Edgar Dosman and Robert Cox.
- 12 Professor Sampa Bhadra was part of Tokai to Kamioka team that received 2016 Breakthrough Prize in Fundamental Physics.
- 13 Alan Middleton, Executive Director of Schulich Executive Education Centre and Assistant Professor of Marketing, named 2015 Communicator of the Year by IABC Toronto.
- 14 Professor John Tsotsos received Royal Society's Sir William Dawson Medal.
- 15 Professor Debra Pepler awarded Donald O. Hebb Award for distinguished contributions to psychology.
- 16 David Phipps, Executive Director, Research & Innovation Services, received the 2015 President's Award for Leadership from the Institute for Knowledge Mobilization.
- 17 Professor Paul Sych named one of the world's Ten Masters of Typography by international design journal *Graphis*.
- 18 Six PhD students received Vanier Canada Graduate Scholarships: Samantha Fashler, Jolin Joseph, Kyo Maclear, Noa Nahmias, Christopher Vanden Berg and Dessi Zaharieva (pictured).
- 19 Professor Carys Craig, Associate Dean, Research & Institutional Relations at Osgoode, awarded 2015 President's University-Wide Teaching Award.
- 20 Professor Poonam Puri (pictured) and six Osgoode alumni named Top 25 Most Influential by *Canadian Lawyer* magazine.
- 21 History Professor Adrian Shubert won prestigious Killam Research Fellowship.
- 22 Schulich School of Business celebrated its 50th anniversary.
- 23 Graduate student Tanya Elchuk selected as one of the country's five best storytellers by SSHRC.
- 24 Victor Phillip Dahdaleh donated \$20 million to create The Dahdaleh Institute for Global Health.
- 25 Seventeen honorary degrees awarded to distinguished recipients, including writer Alberto Manguel, Justice Murray Sinclair (pictured) and activist Sheila Watt-Cloutier.
- 26 York named one of Canada's Greenest Employers for 3rd consecutive year.
- 27 York Lions won the CIS and OUA Men's Soccer Championships.





THIS IS COMMUNITY

YORK UNIVERSITY'S IMPACT WAS FELT BOTH LOCALLY AND GLOBALLY THIS YEAR AS WE WORKED WITH OUR PARTNERS TO UNITE INTERNATIONAL COMMUNITIES IN SPORT, SUPPORT REFUGEES AT HOME AND ABROAD, ADVANCE ENVIRONMENTAL CONSERVATION EFFORTS AND IMPROVE ACCESS TO EDUCATION FOR MARGINALIZED GROUPS.

DID YOU KNOW?

York's Faculty of Environmental Studies has begun plans to build an eco-campus in Costa Rica, near Las Nubes Forest Reserve.

ENGAGED AND COMMITTED

Improving Access to Education

York initiatives are making a difference here at home and around the world. In 2016, the University will offer five four-year tuition waivers for refugee students sponsored by the World University Service of Canada, one of which will be reserved for a graduate student. York is also participating in a multi-institutional partnership with Lifeline Syria in support of Syrian refugees. In addition, Osgoode has joined forces with the University of Ottawa's Refugee Sponsorship Support Program to match law students with immigration and refugee lawyers providing pro-bono assistance to asylum seekers.

Dadaab Institute Grads

In Dadaab, Kenya, in June 2015, 59 students in the world's largest refugee camp graduated with York certificates in educational studies. They are the first graduates of a unique program designed to take postsecondary education to where refugees live.

Indigenous Communities

York continued to deepen its engagement with Indigenous communities, their laws and political and legal traditions. Osgoode Hall Law School hosted the inaugural Honour Ceremony for Indigenous graduates as well as the second annual Anishinaabe Law Camp.

COMMUNITY ENGAGEMENT IS NOT INCIDENTAL TO, BUT RATHER PART OF, THE CORE MISSION OF THE UNIVERSITY. YORK FACULTY, STUDENTS, STAFF AND ALUMNI ARE ENGAGED IN COMMUNITY BUILDING ACROSS THE CITY, THROUGHOUT THE COUNTRY AND AROUND THE WORLD.

Lorne Sossin
Dean, Osgoode Hall Law School
Special Advisor to the President on
Community Engagement

DID YOU KNOW?

In an act of paying it forward, the Class of 2014 contributed nearly \$10,000 to areas of greatest need, including financial aid for incoming students.

Connecting Youth with Science & Technology

Our science and technology programs were highly successful in igniting a thirst for knowledge and a passion for learning within our communities. Participation in our science engagement camps aimed at students from grades three to twelve increased significantly, reaching nearly 500 participants at our Keele campus location. And York digital media students shared their creativity and expertise with children aged nine to 12 in a series of free, hands-on Summer Inventors Workshops exploring the world of video game design held at libraries in Brampton and Richmond Hill, Ontario.



A World of Excitement at the TORONTO 2015 Pan Am & Parapan Am Games

York welcomed thousands of athletes and tens of thousands of spectators to our Keele campus for the TORONTO 2015 Pan Am & Parapan Am Games, the world's third largest multi-sport event. The University's new world-class York Lions Stadium drew large crowds and served as an important centre for competition, especially for the York students and alumni who competed on campus and at events across the Greater Toronto Area.

Making Their Mark

York students and alumni achieved phenomenal success at the Games, earning more than five medals in a number of diverse events across the GTA. Current students who participated include: track and field athlete Khamica Bingham (pictured left), bronze medalist in the 4x100 metre relay event; Arthur Biyarlanov, who received a gold medal for boxing; and Katrina Cameron, who claimed a pair of bronze medals in rhythmic gymnastics. York alumni also excelled at the Games, including Autumn Mills, who helped Canada win a silver medal in baseball, and recent grad Kailah Macri, who finished fourth in roller figure skating.



- 41 countries 
- 11,000 athletes and officials 
- 279 events held at York University
- 12,500 seating capacity in the new York Lions Stadium 
- 5 medals (1 gold, 1 silver, 3 bronze) won by York students and alumni 





DID YOU KNOW?
The York University Student Life Awards were created for incoming students with GPAs above 75%.

THIS IS OPPORTUNITY

STUDENTS SUCCEED WHEN THEY ARE SUPPORTED BY WELL-EQUIPPED FACILITIES, A WIDE VARIETY OF RESOURCES AND SERVICES, A DYNAMIC COMMUNITY AND RICH LEARNING EXPERIENCES DESIGNED TO DEEPEN THEIR KNOWLEDGE AND EXPAND THEIR PERSPECTIVES. THIS YEAR, YORK UNIVERSITY WAS PLEASED TO DELIVER A TRULY UNRIVALLED STUDENT EXPERIENCE, MADE POSSIBLE THROUGH CAREFUL STRATEGIC PLANNING AND GENEROUS DONATIONS FROM OUR ALUMNI.

York programs attracted **11,802** international students from **178** countries

11,795 degrees granted 

82% of our graduates were employed within **6** months

\$61M in scholarships and bursaries awarded to York students

LEARN AND GROW

Students Transforming the World

In 2015, York students exceeded our expectations in every way. They put their studies to work in their communities and were recognized for their accomplishments.

Master in Environmental Studies student Julia Zeeman was recognized as one of Canada's top 25 environmentalists under 25, Electrical Engineering student Linda Chigbo won Hydro One's Women in Engineering Scholarship and Lassonde students created award-winning eyeglasses using speech recognition software to display the spoken word.

Welcoming All New Students

YU START, a multi-platform program that helps new students transition to university life and prepare for success in their programs, was expanded to 7 Faculties and 6,000 incoming students. This year also marked the launch of York's inaugural New Student Convocation, a ceremony designed to welcome and celebrate the incoming class and the opportunities that lie ahead for them.

As part of our community-building focus, all students were invited to participate in a university-wide mental health conference with SafeTALK training. We held a Talk Shop series designed to spark honest conversations about race and racism on campus, and we developed the Race Inclusion & Supportive Environments Working Group.

All of us at York look forward to the construction of a second new Student Centre, a space designed to further enhance the student experience.

OUR STUDENT BODY IS COMPRISED OF 52,000 INDIVIDUALS, EACH WITH A UNIQUE PERSPECTIVE AND AN IMPORTANT VOICE. HERE AT YORK, WE OFFER EVERY ONE OF THEM A UNIVERSITY EXPERIENCE BRIMMING WITH OPPORTUNITIES.

Janet Morrison
Vice-Provost, Students

THIS IS SUSTAINABILITY

AS ONE OF CANADA'S LEADING UNIVERSITIES ON CAMPUS SUSTAINABILITY, YORK UNIVERSITY REMAINS COMMITTED TO ADVANCING A VARIETY OF SUSTAINABILITY INITIATIVES IN THE CLASSROOM, THROUGH RESEARCH AND IN CAMPUS OPERATIONS.

Gary Brewer
Vice-President, Finance and Administration

York named one of Canada's Greenest Employers for **3rd** consecutive year

Phased out the sale of bottled water
on campus in September 2015

66% waste diversion rate 

More than **80%** of the community commutes using alternative transportation

DID YOU KNOW?

Schulich School of Business's MBA program was ranked No. 1 in the world for responsible business by *Corporate Knights*.

LEADING THE WAY

York University is a leader in sustainability. We are committed to reducing our ecological impact in all corners, and this core value is shared by our students, staff and faculty, alumni and community partners here and around the globe.

Osgoode Hall Law School introduced the innovative new Environmental Justice & Sustainability Clinical Program, which focuses on remedying environmental injustice and promoting the transition to a sustainable economy. Faculty of Environmental Studies Professor Jose Etcheverry and partners unveiled their new solar electric vehicle charging station at York. Our Centre for Sustainable Staging at the School of the Arts, Media, Design & Performance (AMPD) is helping to create an online resource hub and training program on sustainable practices by artists, industry professionals and cultural organizations.

York's \$40 million Energy Management Program continues to generate significant savings for the University, including a 29 per cent reduction in energy use intensity since its inception in 2007. Annual electrical consumption has been reduced by over 30 million kWh, while CO₂ emissions have been reduced by more than 18,000 tonnes on an annual basis. This has resulted in significant cost savings for the University, with over \$4 million per year saved in utility costs, along with \$4.5 million in utility rebates to date.

This year, the Faculty of Environmental Studies and WWF-Canada began a unique partnership in the fight to save animal species at risk.

Leaders in Sustainability

Five York alumni were named to the *Corporate Knights'* Top 30 Under 30 Sustainability Leaders list: Jamieson Saab, Klaudia Olejnik, Adam Camenzuli, Mustafa Nazari and Afzal Habib. The 2015 President's Sustainability Leadership Award winners were: The Bonfire Implementation Team, the University's Food Services Department, Glendon Roots and Shoots, Meagan Heath, and Regenesys York.

THIS IS VISION

YORK'S FACULTIES HAVE BOLD VISIONS FOR THE FUTURE, EACH CHAMPIONING NEW WAYS OF THINKING AND A BROADER PERSPECTIVE OF THE WORLD. FOR OUR STUDENTS, THIS IS THE FOUNDATION OF ORIGINAL THOUGHT AND THEORY, AND THE CATALYST FOR UNEXPECTED OPPORTUNITIES.

Faculty of Education

Reinventing education for a diverse, complex world.

As a national leader, we strive to make education accessible and ensure all students contribute to, and strengthen, the communities in which they live and work. Our innovative undergraduate and graduate academic programs, and teacher education and continuing professional education prepare candidates to be leaders in their profession; to carry out research that expands the understanding of their field; and to provide leadership to the University on matters related to access, community, equity, teaching and learning.

Faculty of Environmental Studies

Challenge what is. Imagine what could be.

For over 40 years, we have been at the forefront of cutting-edge research. The first environmental studies program in Canada, we are more than just "green" environments; we explore the theoretical and practical relationships between natural, built, and social environments and systems. Dedicated to solving real-world environmental problems, we tackle challenges related to sustainability, renewable energy systems, urbanization, climate change and more.

Glendon College

Providing bilingual academic excellence in southern Ontario.

As Canada's only bilingual, liberal arts campus, Glendon is designated as the Centre of Excellence for French-language and Bilingual Postsecondary Education in southern Ontario. We develop the next generations of bilingual and Francophile agents of social good, empowered to succeed in their private, civic and professional endeavours. Glendon strives toward the highest level of academic excellence, ethics, research and student engagement and satisfaction, imbuing learning with the spirit of liberal arts, bilingualism and a global focus.

Faculty of Health

Keeping more people healthier, longer.

A leader in making a difference in people's lives, we work together across diverse disciplines to explore and solve complex problems from many angles. Our students learn from top researchers with ties to more than 30 countries around the world. We connect to partners outside of academia, where the impact of our research and education is evident, as we contribute directly to the quality of life in our communities.

Lassonde School of Engineering

Creating Renaissance Engineers with passion and perspective.

To solve our greatest challenges and to seize the enormous possibilities of the future, we need engineers with more than just technical expertise. Lassonde is creating Renaissance Engineers who think in big systems not silos, who design with people in mind and who embrace ambiguity. Our students are free to explore their passions and gain different perspectives from the world around them.

Liberal Arts & Professional Studies

Leading excellence, inclusion, scholarship and practice.

As the largest liberal arts Faculty in Canada, we offer an education that thinks big and dreams even bigger. Our scholars lead groundbreaking, award-winning research that responds to society's critical needs. We proudly deliver top-ranked programs in the social sciences, humanities and professional fields. By making the liberal arts a critical foundation for education and by bridging the divide between liberal and professional education, we foster global leadership for the 21st century.

Osgoode Hall Law School

Through law to justice.

Dedicated to the contribution of new knowledge about the law and the legal system by being a centre for thoughtful and creative legal scholarship, as well as engaging with and supporting the communities around us, Osgoode provides an outstanding and professional liberal education. Our students assume positions of leadership in the legal profession and in all aspects of public life and service to Canadian society in a manner that furthers social justice.

School of the Arts, Media, Performance & Design

Defining the future of creativity.

We are an incubator for creative talent to ignite bold new ideas, invent transformative experiences and devise innovative solutions for global challenges. Creativity is a crucial transferable skill in high demand across all industries, from the arts and entertainment to engineering and technology, business and public service. We offer our students an environment for experimentation and discovery that fosters their development into thought leaders and agents of change.

Schulich School of Business

Global reach. Innovative programs. Diverse perspectives.

Known as Canada's Global Business School™, the Schulich School of Business is ranked among the world's leading business schools by a number of global surveys. Global, innovative and diverse, we offer undergraduate, graduate and postgraduate degrees that lead to rewarding careers, with more than 27,000 alumni working in over 90 countries. We have pioneered a number of MBA specializations and degrees that were among the first in the world, including our Master of Business Analytics program.

Faculty of Science

Fostering discovery. Engaging community. Inspiring humanity.

A hub of research and teaching excellence fostering scientific discovery, we prepare global thinkers to advance knowledge and human progress. Our students learn from and work with outstanding faculty members and benefit from leading-edge research facilities. Our scientists collaborate with colleagues around the world in academia, industry and government, and engage with the community at large through extensive outreach activities and media.

THIS IS LEADERSHIP

THIS YEAR, YORK ANNOUNCED NINE NEW BOARD APPOINTMENTS AND TEN NEW SENIOR LEADERSHIP APPOINTMENTS – ALL LEADERS SELECTED FOR THEIR PROVEN EXPERTISE AND ABILITY TO HELP THE UNIVERSITY ACHIEVE ITS STRATEGIC GOALS. OUR NEW COLLEAGUES WILL STRENGTHEN YORK'S LEADERSHIP TEAM. MORE IMPORTANTLY, THEY WILL MAKE AN IMPACT ON OUR STUDENTS.

SHAPING THE FUTURE

Board Appointments



Rick Waugh
Chair, Board of
Governors



Julie Lassonde
Board member



Jane Rowe
Board member



Jacques Demers
Board member



Bernard Lightman
Senate nominee
to the Board



Ajay Virmani
Board member



Laura Formusa
Board member



Dan O'Hara
Student nominee
to the Board



Amanda Wassermuhl
Non-academic
nominee to the Board

University Appointments

Lesley Beagrie
(Associate Professor, Health)
Vice-Chair, Senate

Angelo Belcastro
Advisor and Executive Director,
Markham Centre

George Comninel
(Associate Professor, Faculty of
Liberal Arts & Professional Studies)
Chair, Senate

Will Gage
Interim Associate Vice-President,
Teaching & Learning

Celia Haig-Brown
Associate Vice-President, Research

Joy Kirchner
University Librarian

Sushanta Mitra
Associate Vice-President, Research

Ananya Mukherjee-Reed
Dean, Faculty of Liberal Arts &
Professional Studies

Samina Sami
Executive Director, Community Safety

Lorne Sossin
(Dean, Osgoode)
Special Advisor to the President
on Community Engagement

FINANCIALS

Statement of Operations and Changes in Deficit (Thousands of dollars)

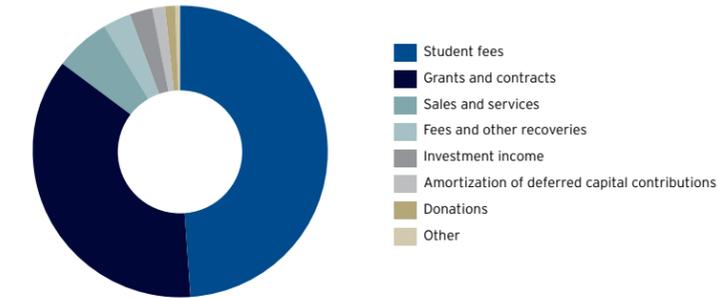
Year ended April 30	2015 \$	2014 \$
REVENUE		
Student fees	498,235	476,691
Grants and contracts	371,663	390,968
Sales and services	62,030	62,647
Fees and other recoveries	30,424	30,367
Investment income	25,556	29,807
Amortization of deferred capital contributions	13,871	14,329
Donations	10,465	8,138
Other	4,721	3,927
Total revenue	1,016,965	1,016,874
EXPENSES		
Salaries and benefits	691,050	711,358
Operating costs	132,784	133,060
Scholarships and bursaries	61,029	60,285
Amortization of capital assets	41,452	42,078
Taxes and utilities	33,191	29,877
Interest on long-term debt	23,568	19,923
Cost of sales and services	14,036	15,936
Total expenses	997,110	1,012,517
Revenue over expenses, before the following	19,855	4,357
Employee benefit plans – remeasurements	91,992	197,935
Net transfers to internally restricted net assets	(115,332)	(200,368)
Net transfers from (to) internally restricted endowments	4,198	(6,446)
Change in deficit in the year	713	(4,522)
Deficit, beginning of year	(43,084)	(38,562)
Deficit, end of year	(42,371)	(43,084)

Balance Sheet (Thousands of dollars)

As at April 30	2015 \$	2014 \$
ASSETS		
Current		
Cash and cash equivalents	81,819	62,615
Accounts receivable	58,062	54,678
Inventories	4,157	4,304
Prepaid expenses	12,657	14,202
Total current assets	156,695	135,799
Pension plan asset	104,628	23,115
Investments	808,169	774,375
Investment in lease	43,425	43,720
Capital assets, net	1,410,048	1,362,025
	2,522,965	2,339,034
LIABILITIES		
Current		
Accounts payable and accrued liabilities	114,664	105,336
Current portion of long-term debt	758	712
Deferred revenue	51,912	52,104
Total current liabilities	167,334	158,152
Deferred contributions	113,889	100,747
Long-term liabilities	134,563	139,669
Long-term debt	401,138	401,876
Deferred capital contributions	349,943	322,963
Total liabilities	1,166,867	1,123,407
NET ASSETS		
Deficit	(42,371)	(43,084)
Internally restricted	959,985	843,810
Endowments	438,484	414,901
Total net assets	1,356,098	1,215,627
	2,522,965	2,339,034

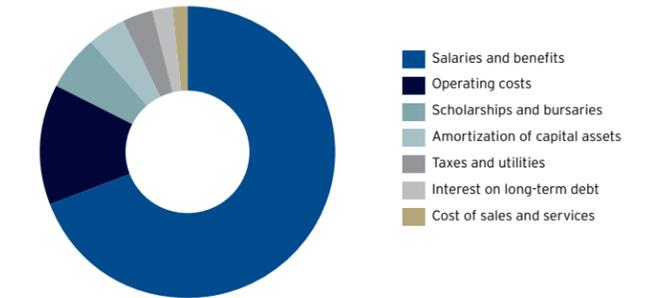
Summary of Revenue & Expenses - Fiscal Year 2015

Revenue



TOTAL
\$1,017.0 million

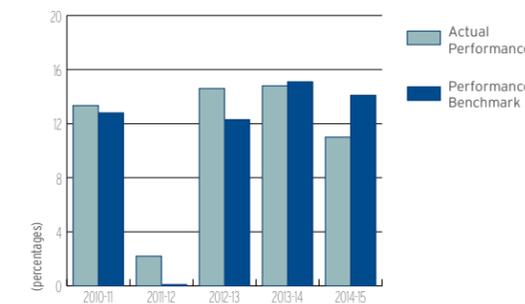
Expenses



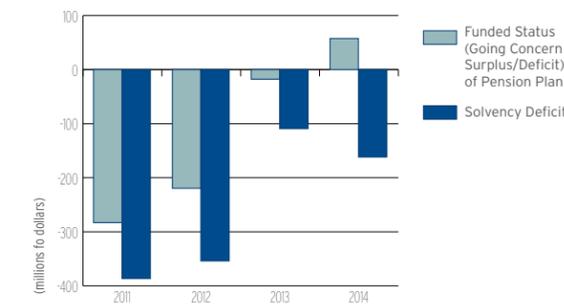
TOTAL
\$997.1 million

Endowment Performance & Financial Status of Pension Plan

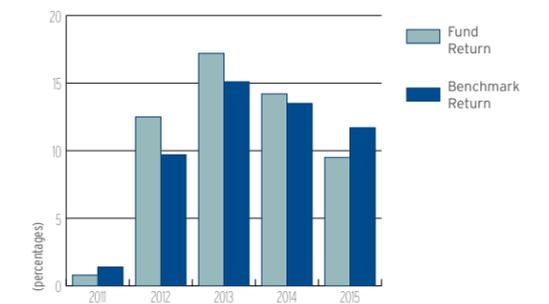
Investment Performance - Endowments



Pension Plan



Pension Investment Performance



Note: The most recent valuation filed with the provincial pension regulator (FSCO) was as at December 31, 2013. Valuation as at Dec. 31, 2015 has not yet been completed.

THIS IS THE FUTURE



SUBWAY EXTENSION

YORK UNIVERSITY SUBWAY EXTENSION
TO OPEN TO THE PUBLIC IN 2017



STUDENT HOUSING

NEW QUAD STUDENT HOUSING
COMING TO KEELE CAMPUS



MARKHAM CENTRE

BREAKING GROUND ON A YORK REGION
CAMPUS FOR YORK UNIVERSITY



STUDENT CENTRE

NEW STUDENT CENTRE
COMING TO KEELE CAMPUS

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Design

Kathleen Maxwell
Marketing & Creative Services

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REDUCING ITS ECOLOGICAL FOOTPRINT.
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