My work is a source of satisfaction to me My teaching is a source of satisfaction to me I am proud to work in my current university My subject area is valued by my university I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	3.1 12.6 16.6 6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	Professional and support 3.5 0.9 3.7 4.8 4.3 0.8 6.6 19.1 36.7 10.4 28.7	All respondents 4.2 1.9 7.9 10.3 5.5 2.2 11.9 14.4 31.5 15.0	7.2 6.2 12.5 18.4 9.9 5.9 22.7 14.4 20.3 21.5	Professional and support 6.9 1.2 5.9 8.0 9.2 1.5 15.4 31.5 26.6 15.7	## Disagree All respondents 7.0 3.5 9.0 12.8 9.5 3.5 18.8 23.5 23.7	respondents	7.5 10.9 20.0 15.6 13.4 15.9 21.0	Professional and support 7.3 81.9 8.1 44.0 9.3 84.2	Neither agree nor disagree All respondents 7.4 48.9 13.6 30.8 11.2 52.4	Academics 39.4 39.9 26.2 28.2 36.3 30.2	and support 45.4 8.7 34.6 23.0 41.6	All respondents 42.6 23.2 30.7 25.4 39.2 17.6		% S Professional and support 37.0 7.4 47.7 20.2 35.6 7.0	All respondents 38.8 22.5 38.9 20.7 34.7 24.2	% Totagrader 81 45 69 46 73 41
My work is a source of satisfaction to me My teaching is a source of satisfaction to me I am proud to work in my current university My subject area is valued by my university I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	5.0 3.1 12.6 16.6 6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	3.5 0.9 3.7 4.8 4.3 0.8 6.6 19.1 36.7 10.4	4.2 1.9 7.9 10.3 5.5 2.2 11.9 14.4 31.5 15.0	7.2 6.2 12.5 18.4 9.9 5.9 22.7	and support 6.9 1.2 5.9 8.0 9.2 1.5 15.4 31.5 26.6	respondents 7.0 3.5 9.0 12.8 9.5 3.5 18.8	respondents 11.2 5.4 16.8 23.1 15.0 5.8 30.7	7.5 10.9 20.0 15.6 13.4 15.9	7.3 81.9 8.1 44.0 9.3 84.2	respondents 7.4 48.9 13.6 30.8 11.2	39.4 39.9 26.2 28.2 36.3	and support 45.4 8.7 34.6 23.0 41.6	42.6 23.2 30.7 25.4 39.2	41.0 39.9 28.6 21.3 33.7	and support 37.0 7.4 47.7 20.2 35.6	respondents 38.8 22.5 38.9 20.7 34.7	81 45 69 46 73
My teaching is a source of satisfaction to me I am proud to work in my current university I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university offers a fair deal to its employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2.2	3.1 12.6 16.6 6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	0.9 3.7 4.8 4.3 0.8 6.6 19.1 36.7 10.4	10.3 5.5 2.2 11.9 14.4 31.5 15.0	12.5 18.4 9.9 5.9 22.7 14.4 20.3	1.2 5.9 8.0 9.2 1.5 15.4 31.5 26.6	3.5 9.0 12.8 9.5 3.5 18.8	5.4 16.8 23.1 15.0 5.8 30.7	10.9 20.0 15.6 13.4 15.9	8.1 44.0 9.3 84.2	48.9 13.6 30.8 11.2	39.9 26.2 28.2 36.3	8.7 34.6 23.0 41.6	23.2 30.7 25.4 39.2	39.9 28.6 21.3 33.7	7.4 47.7 20.2 35.6	22.5 38.9 20.7 34.7	45 69 46 73
I am proud to work in my current university My subject area is valued by my university I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well Determined The leadership of my university is performing well The leadership of my university is performing well The leadership of my university is performing well The leadership of my university is performing well	12.6 16.6 6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	3.7 4.8 4.3 0.8 6.6 19.1 36.7 10.4	10.3 5.5 2.2 11.9 14.4 31.5 15.0	12.5 18.4 9.9 5.9 22.7 14.4 20.3	8.0 9.2 1.5 15.4 31.5 26.6	9.0 12.8 9.5 3.5 18.8	16.8 23.1 15.0 5.8 30.7	20.0 15.6 13.4 15.9	8.1 44.0 9.3 84.2	13.6 30.8 11.2	26.2 28.2 36.3	34.6 23.0 41.6	30.7 25.4 39.2	28.6 21.3 33.7	47.7 20.2 35.6	38.9 20.7 34.7	69 46 73
My subject area is valued by my university I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well 2 believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2 televation to me	16.6 6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	3.7 4.8 4.3 0.8 6.6 19.1 36.7 10.4	10.3 5.5 2.2 11.9 14.4 31.5 15.0	18.4 9.9 5.9 22.7 14.4 20.3	8.0 9.2 1.5 15.4 31.5 26.6	12.8 9.5 3.5 18.8	23.1 15.0 5.8 30.7	15.6 13.4 15.9	44.0 9.3 84.2	30.8 11.2	28.2 36.3	23.0 41.6	25.4 39.2	21.3 33.7	20.2 35.6	20.7 34.7	46 73
I find my job rewarding My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2 ibelieve the REF results could lead to redundancies in my department The leadership of my university is performing well	6.8 3.9 18.0 8.9 25.6 20.4 14.4 11.5	4.3 0.8 6.6 19.1 36.7 10.4	5.5 2.2 11.9 14.4 31.5 15.0	9.9 5.9 22.7 14.4 20.3	9.2 1.5 15.4 31.5 26.6	9.5 3.5 18.8 23.5	15.0 5.8 30.7	13.4 15.9	9.3 84.2	11.2	36.3	41.6	39.2	33.7	35.6	34.7	73
My research is a source of satisfaction to me I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	3.9 18.0 8.9 25.6 20.4 14.4 11.5	0.8 6.6 19.1 36.7 10.4	14.4 31.5 15.0	5.9 22.7 14.4 20.3	31.5 26.6	3.5 18.8 23.5	5.8 30.7	15.9	84.2								
I generally experience high levels of well-being in relation to my work and job Sometimes I feel the university takes advantage of me I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	18.0 8.9 25.6 20.4 14.4 11.5	6.6 19.1 36.7 10.4 28.7	14.4 31.5 15.0		31.5 26.6	18.8 23.5	30.7			52.4	211		17.6	44.2	7.0	24.2	43
Sometimes I feel the university takes advantage of me I am looking to leave my current job 2 I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	25.6 20.4 14.4 11.5 8.1	36.7 10.4 28.7	31.5 15.0		26.6		37 9		18.2	19.5	25.8	40.7	33.8	12.6	19.1	16.1	49
I am looking to leave my current job I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	20.4 14.4 11.5 8.1	28.7			26.6	23.7	01.0	13.7	15.8	14.9	29.2	22.3	25.5	33.8	11.3	21.8	47
I am happy about the opportunities for personal growth and development offered to me by my employer I feel my job has a negative impact on my health My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	14.4 11.5 8.1			21.5	15.7	20.1	55.2	21.7	15.6	18.4	15.7	12.2	13.8	16.7	9.0	12.6	20
My university offers a fair deal to its employees, in terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	11.5 8.1		22.0			18.4	33.4	18.7	12.0	15.1	25.6	38.3	32.4	13.9	23.6	19.1	51
terms of pay My university has a fair and effective equal opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	8.1	4.7		21.7	35.6	29.1	51.2	17.6	14.9	16.2	26.7	14.4	20.1	19.6	6.4	12.5	32
opportunities policy The workload assigned to me by my employer is reasonable My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2			7.8	21.5	11.1	15.9	23.7	18.9	10.8	14.6	32.0	42.2	37.5	16.1	31.4	24.3	61
My university offers a fair deal to its employees in terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2:	20.3	1.9	4.8	12.3	6.0	8.9	13.7	26.3	12.1	18.7	31.6	41.0	36.6	21.8	39.1	31.0	67
terms of working conditions and benefits I spend too much time working My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2		5.7	12.5	23.7	12.3	17.6	30.1	15.2	11.8	13.3	26.8	47.7	37.9	14.1	22.6	18.6	5
My employer cares for the well-being of its staff I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	16.6	5.6	10.7	20.2	7.2	13.3	23.9	17.5	9.2	13.1	27.8	39.2	33.9	17.8	38.8	29.1	6
I often work more than my contracted hours If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	3.7	9.3	6.7	13.5	36.0	25.5	32.2	17.2	24.9	21.3	32.6	21.4	26.6	33.0	8.4	19.9	4
If I work extra hours, it is acknowledged by my manager My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	25.0	7.6	15.7	20.9	11.6	15.9	31.6	20.0	12.1	15.8	22.9	41.7	33.0	11.2	26.9	19.6	52
My work responsibilities allow for a healthy work-life balance I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 29 20 21 22 23 24 26 26 26 27 27 28 29 20 20 20 20 20 20 20 20 20 20 20 20 20	1.6	6.9	4.4	4.2	20.0	12.7	17.1	7.5	12.8	10.4	25.3	35.4	30.7	61.4	24.8	41.8	7:
I accept that university pension provision needs to be reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 2	33.9 26.2	6.0	20.1 15.4	26.9	19.2	10.3	43.1 34.7	15.5 17.7	14.3	14.9 16.1	16.7 22.5	36.7 45.8	35.0	6.6	21.6	14.6	4:
reformed for the sustainability of the sector I am happy about the contribution made by my university to the community and to society at large The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 29 20 20 21 21 22 23 24 25 26 26 26 27 27 28 28 29 20 20 20 20 20 20 20 20 20	25.5	10.3	17.4	23.3	17.0	19.5	37.7	26.9	38.3	33.0	18.1	25.8	22.2	6.3	8.7	7.6	29
The leadership of my department is performing well I believe the REF results could lead to redundancies in my department The leadership of my university is performing well 25	7.9	2.1	4.8	12.5	5.3	8.7	13.5	24.5	11.7	17.6	32.8	41.5	37.5	22.3	39.3	31.4	68
I believe the REF results could lead to redundancies in my department The leadership of my university is performing well																	
in my department The leadership of my university is performing well 29	22.9	12.4	17.2	15.0	11.7	13.2	30.4	16.0	13.6	14.7	24.5	37.1	31.3	21.7	25.2	23.6	54
	17.6	14.2	15.8	24.0	15.8	19.6	35.4	34.7	62.8	49.7	14.8	5.2	9.7	9.0	2.0	5.2	14
My university has compressized an atudent quality in	29.0	8.6	18.1	18.7	11.8	15.0	33.1	20.0	18.1	19.0	20.8	39.5	30.8	11.5	22.0	17.1	4
its drive to increase or preserve student numbers	12.4	22.0	17.5	21.7	28.8	25.5	43.0	20.3	28.9	24.9	24.7	14.1	19.0	20.9	6.3	13.1	32
Since the introduction of higher tuition fees, my workload has increased	5.7	1.7	6.8	14.7	19.1	17.1	23.8	33.9	49.4	42.2	25.5	17.8	21.4	20.2	6.0	12.6	34
	20.9	4.9	12.3	19.9	8.9	14.0	26.4	26.1	21.9	23.9	19.4	38.9	29.8	13.6	25.4	19.9	49
I enjoy working with my immediate team of colleagues (the five to 10 colleagues I work most closely with)	3.0	1.4	2.2	6.2	1.4.6	4.7	24.0	7.5 1.4.5	4.1	5.7 16.6	36.1	36.6	36.4	47.2	54.4	51.0	87
	24.9	8.6	16.1	21.7	14.6	17.9	34.0	14.5	18.4	16.6	24.6	36.7	31.1	14.4	21.7	18.3	49
	16.3 18.1	6.0 5.0	10.8	17.4	7 1	14.2	25.0 22.1	18.7 10 /	12.1 a n	15.2 13.8	31.8	48.4 36.7	40.7 31.0	15.8 22.4	22.1 42.2	19.2 33.0	59 64
	10.3	5.0 3.0	11.0	20.8	9.6	11.1 14.8	22.1 21.2	19.4 27.1	9.0 65.0	47.4	24.5 32.7	36.7 16.2	31.0 23.9	22.4 9.1	42.2 6.2	33.0 7.6	64 31
my department speak and write English at a level that is adequate for degree level study	10.3	3.0	0.4	20.0	9.0	14.0	21.2	21.1	03.0	41.4	32.1	10.2	23.9	9.1	0.2	7.0	3.
Pressure to give students better marks has increased at my university	12.5	7.9	10.0	21.2	10.6	15.5	25.6	24.2	71.2	49.4	25.1	8.2	16.1	17.1	2.1	9.0	2
I do not have enough time to do the research I need to do to get ahead	4.8	2.6	3.6	12.3	6.1	9.0	12.6	16.1	83.3	52.1	28.5	5.5	16.2	38.3	2.5	19.2	3

SURVEY METHODOLOGY

compile the *Times Higher* ication Best University Workce Survey 2015, we canvassed opinions of 4,174 higher cation employees from across **UK** between September and cember 2014.

Of those, 1,939 (46 per cent) cribe themselves as "academics", 2,235 (54 per cent) stating that work in "professional and support" s. Each respondent was given 35 ements about their institution, such I would recommend working at my ersity to others". They were asked ndicate the extent to which they eed or disagreed with the statement a five-point Likert scale: strongly igree, disagree, neither agree nor agree, agree, or strongly agree. n the table, the total percentages

Il respondents who disagree or ee with a question are based on survey's raw data. As such, they differ from the sum of the figures he table, which have been rounded. The survey also allowed particiits to write comments about their

itution in three categories: things university does well; areas in which university could improve; and an n box for any further comments. o ensure that respondents comted the survey only once, and that

were affiliated to a university, only ple with a working ".ac.uk" email ress could take part. The owner of n email address could complete survey only once. The independent online survey was

developed by THE in consultation Rob Briner and Yiannis Gabriel, proors at the University of Bath School lanagement, after discussion with viduals from professional bodies and e unions including the University and ege Union, the Association of Univer-Administrators and Universities UK. Survey respondents came from 136

higher education institutions. When piling the "top five" tables, *THE* uded only universities where at least staff had completed the survey. A of 34 institutions met this benchk, which is why THE decided not to w the results for every university and ublish only the results for the best orming. The approval rating for each egory was derived from the number people indicating that they "agreed" 'strongly agreed" with the given

