

College Union and the sector's other unions winning a big pay award is a distant prospect, Palfreyman notes that "financial health fades away if ever UCU got a catch-up pay award. This has nothing to do with skilled and wise management!"

With the chance of having to shell out for possible pay rises, impending rises in costs in both the Universities Superannuation Scheme and the Teachers' Pension Scheme, as well as an increase in employer National Insurance contributions in April 2016, there is plenty to keep a university finance director awake at night.

David Barnes, partner and head of education at Grant Thornton, says that with the high level of capital expenditure, increasing pension costs and "salary inflation coming in some form", there are certainly "some quite big cash outflows coming".

And while capital expenditure is often being pursued with the goal of making campuses more attractive to students, Barnes asks how much of the new building "is genuinely income-enhancing".

Ward, of RBS, cautions that there is even a potential downside to positive financial results. "Those universities that are doing extremely well are starting to generate some very significant surpluses, much bigger

probably than universities anticipated... The challenge that creates for some universities is public perception."

When you look at surpluses in cash sums, rather than as a proportion

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of income, some of them look rather large. And here, it is the Russell Group that has the largest surpluses. The biggest were Imperial College London (£64.9 million), the University of Oxford (£49.5 million), Manchester (£38.4 million), the University of Edinburgh (£37.5 million) and the London School of Economics (£30.6 million).

Ward believes that big surpluses "may lead to some questions from the student population and the bank of mum and dad, around 'is our £9,000 tuition fee just paying for significant surpluses in the sector? What's happening to that cash?'"

He argues that the sector, the government and Hefce should ensure the public understands that surpluses are "needed to ensure we remain a world-dominant sector".

As competition and the more marketised higher education system take hold, we are likely to see even bigger winners and even bigger losers among England's universities in the future. ●

FINANCIAL HEALTH OVERVIEW: HOW THE INSTITUTIONS COMPARE, 2012-13

University	Net assets (excluding pension liability) £000s	Net surplus/deficit before exceptionals 2012-13 £000s	Net surplus/deficit before exceptionals 2011-12 £000s	Surplus before exceptionals as % of income	Total funding council grants £000s	Funding council grants as % of income	Total research grants and contracts £000s	Tuition fees and education contracts (full-time, home and EU) £000s	Tuition fees and education contracts (overseas) £000s	Endowment and investment income £000s	Total income £000s	Total staff costs £000s	Total staff costs as % of income	Total borrowing £000s	Total borrowing as % of income	Interest paid £000s
University of Roehampton	37,550	1,487	2,103	1.95	20,882	27.32	766	32,125	5,649	144	76,437	45,264	59.22	20,461	26.77	1,392
Rose Bruford College	9,399	241	150	3.24	3,129	42.03	0	2,918	667	2	7,444	4,012	53.90	431	5.79	29
Royal Academy of Music	115,199	1,144	2,665	6.04	4,076	21.52	117	3,965	4,080	870	18,938	9,390	49.58	0	0.00	0
Royal Agricultural University	19,018	(155)	309	-0.95	3,998	24.46	62	5,035	1,075	47	16,347	7,608	46.54	5,850	35.79	298
Royal Central School of Speech & Drama	23,683	1,057	860	7.49	4,690	33.22	190	4,827	2,270	82	14,118	7,636	54.09	718	5.09	93
Royal College of Art	97,351	(142)	533	-0.40	13,175	37.26	1,875	6,489	9,030	356	35,355	15,036	42.53	8,818	24.94	160
Royal College of Music	76,606	2,018	1,987	9.85	4,146	20.23	93	3,374	4,128	2,878	20,491	10,298	50.26	2,156	10.52	123
Royal Conservatoire of Scotland	40,658	251	313	1.49	10,166	60.45	35	2,771	1,755	113	16,818	11,621	69.10	0	0.00	0
Royal Holloway, University of London	194,703	5,964	7,586	4.20	33,052	23.28	16,175	34,231	23,796	1,817	141,980	76,989	54.23	53,905	37.97	2,165
Royal Northern College of Music	38,804	349	(318)	2.07	5,496	32.60	99	3,110	2,226	1,223	16,858	9,394	55.72	2,705	16.05	174
Royal Veterinary College, University of London	68,120	2,051	2,178	2.78	25,519	34.56	12,479	7,530	4,496	510	73,842	38,125	51.63	24,349	32.97	1,351
University of St Andrews	175,601	2,925	2,432	1.59	42,304	23.00	39,201	15,912	40,811	3,004	183,898	102,606	55.80	91,257	49.62	4,673
St George's, University of London	56,736	193	201	0.23	28,003	33.26	14,749	9,149	2,750	277	84,191	47,714	56.67	24,799	29.46	1,030
University of St Mark & St John	23,581	1,320	2,345	5.52	5,432	22.72	8	11,770	501	210	23,910	12,931	54.08	13,938	58.29	932
University of Salford	130,780	(1,133)	(12,243)	-0.64	46,084	25.98	6,722	50,091	18,789	526	177,375	99,490	56.09	43,003	24.24	3,459
Soas, University of London	97,051	861	3,124	1.21	14,179	19.92	4,009	15,810	17,628	730	71,191	42,582	59.81	8,833	12.41	264
University of Sheffield	694,500	14,800	19,800	3.05	107,500	22.17	114,400	77,300	86,200	2,700	484,800	247,500	51.05	84,500	17.43	6,200
Sheffield Hallam University	209,178	10,637	11,476	4.30	61,496	24.87	7,921	89,040	28,722	2,188	247,309	154,543	62.49	37,000	14.96	1,924
University of South Wales	209,671	4,734	2,201	2.46	53,407	27.74	15,921	72,995	17,766	939	192,545	117,808	61.18	75,540	39.23	5,375
University of Southampton	412,456	5,726	14,230	1.28	97,655	21.84	102,376	79,351	52,297	4,999	447,221	250,770	56.07	105,023	23.48	7,329
Southampton Solent University	83,416	7,697	6,087	7.23	27,047	25.42	321	44,225	7,460	488	106,415	54,342	51.07	28,835	27.10	3,247
SRUC	65,180	(1,541)	(683)	-2.29	29,900	44.47	9,941	2,470	80	34	67,241	36,301	53.99	604	0.90	276
Staffordshire University	115,210	1,928	7,235	1.66	39,246	33.76	1,774	42,557	6,320	329	116,251	62,707	53.94	14,988	12.89	2,573
University of Stirling	80,289	4,648	3,529	4.43	38,280	36.46	10,459	13,553	14,389	648	104,978	60,338	57.48	12,315	11.73	110
University of Strathclyde, Glasgow	290,762	6,593	492	2.73	92,431	38.26	50,411	30,891	27,005	1,733	241,601	132,870	55.00	8,600	3.56	663
University of Sunderland	126,673	679	(51)	0.55	30,799	24.82	1,910	37,568	22,215	322	124,099	59,809	48.19	33,620	27.09	2,715
University of Surrey	225,604	1,648	6,610	0.77	40,157	18.79	28,811	33,667	37,927	10,326	213,667	116,326	54.44	149,965	70.19	7,197
University of Sussex	145,424	14,403	13,749	7.14	41,923	20.78	26,578	46,729	37,777	594	201,752	94,314	46.75	96,564	47.86	5,985
Swansea University	124,766	3,651	5,414	2.00	34,473	18.91	37,194	42,151	20,837	362	182,294	103,910	57.00	17,431	9.56	857
Teesside University	158,990	10,211	11,360	8.16	39,799	31.80	3,067	34,420	7,765	1,572	125,164	72,410	57.85	683	0.55	275
Trinity Laban Conservatoire of Music and Dance	31,138	1,177	1,126	5.30	7,802	35.11	30	3,546	1,148	91	22,221	11,021	49.60	1,410	6.35	185
University of Ulster	299,560	11,246	9,312	5.87	83,902	43.76	19,299	46,595	4,580	1,354	191,723	112,307	58.58	4,648	2.42	1,443
University Campus Suffolk	53,135	921	1,822	2.42	9,665	25.44	290	13,520	346	48	37,987	15,817	41.64	20,263	53.34	1,311
University College Birmingham	106,669	7,995	4,142	17.77	18,482	41.08	0	13,906	5,958	859	44,993	22,145	49.22	0	0.00	258
University College London	811,807	18,558	23,804	1.97	191,160	20.34	334,733	72,353	126,757	5,326	940,019	516,611	54.96	75,181	8.00	5,982
University for the Creative Arts	141,507	(346)	70	-0.59	24,368	41.29	269	23,525	3,212	32	59,015	33,562	56.87	3,954	6.70	478
University of the Arts London	309,722	14,734	10,290	6.39	51,428	22.29	1,355	58,882	72,186	1,119	230,727	118,969	51.56	101,100	43.82	3,862
University of Wales	22,066	(4,082)	(4,931)	-39.45	540	5.22	608	316	0	577	10,346	5,267	50.91	0	0.00	0
University of Warwick	334,800	19,100	30,000	4.16	77,400	16.84	83,700	81,200	89,500	2,100	459,600	224,800	48.91	121,300	26.39	5,800
University of West London	76,707	7,564	8,170	9.84	18,866	24.54	1,034	23,389	9,425	229	76,865	37,449	48.72	5,064	6.59	1,262
University of the West of England	177,700	9,200	12,199	4.13	48,300	21.71	11,500	78,800	13,900	1,400	222,500	123,200	55.37	80,500	36.18	1,900
University of the West of Scotland	111,255	7,684	4,496	7.88	67,396	69.15	2,694	15,366	2,323	364	97,466	58,673	60.20	20,000	20.52	1,009
University of Westminster	175,264	11,098	10,292	6.51	43,122	25.30	4,510	59,999	27,600	657	170,437	90,834	53.29	38,238	22.44	4,167
University of Winchester	61,814	5,443	4,339	10.34	11,329	21.53	483	23,180	2,702	100	52,631	25,906	49.22	10,681	20.29	805
University of Wolverhampton	225,818	12,305	12,589	7.62	41,977	25.99	3,171	54,508	8,564	798	161,500	87,332	54.08	19,316	11.96	2,293
University of Worcester	71,951	4,366	5,511	6.05	16,619	23.04	1,820	33,857	1,572	20	72,127	34,309	47.57	72,351	100.31	3,373
Writtle College	15,095	(95)	440	-0.57	7,416	44.78	91	3,677	840	10	16,560	10,225	61.75	4,478	27.04	501
University of York	240,559	7,937	4,455	2.69	57,148	19.39	49,824	55,260	35,237	1,819	294,701	153,818	52.19	151,970	51.57	6,041
York St John University	80,398	2,387	1,098	4.85	10,046	20.43	332	19,766	3,716	68	49,178	25,676	52.21	12,622	25.67	1,097
Total	37,218,928	1,062,726	1,111,052		7,030,076		4,809,085	6,310,001	3,365,915	288,028	29,069,546	15,353,731		7,021,864		402,859

Notes: Data compiled by Grant Thornton, using universities' 2012-13 financial statements. Numbers in brackets signify a deficit. The "total income" column includes other sources of income not categorised in this table. Figures not available for University of Wales, Trinity Saint David or Swansea Metropolitan University, which merged in August 2013. Accounts for St Mary's University, Twickenham, were not available when the data were compiled. *Figure not published in the accounts.