



VINUNIVERSITY

Annual Report 2025

**BREAKTHROUGH
TO LEAD**

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Prologue

A Year of
Momentum



2020 EST
as a not-for-profit private university of Vietnam

1 campus
located in Vinhomes Ocean Park, Hanoi, Vietnam

1 hub
Located in Vincom Office Complex, Hochiminh City, Vietnam

4 colleges

- ▶ College of Arts and Sciences
- ▶ College of Business & Management
- ▶ College of Engineering & Computer Science
- ▶ College of Health Sciences

15,800 billion VND
committed by Vingroup

18 degree programs
offered from bachelor, master, PhD level

10 research centers

- ▶ VinUni-Illinois Smart Health Center
- ▶ Research Institute of Stem cell and Gene Technology
- ▶ Research Institute of Immunology
- ▶ Center for Innovation in Health Sciences
- ▶ 3D Technology Center in Medicine
- ▶ Center for Environmental Intelligence
- ▶ Center for Materials Innovation and Technology
- ▶ Center for AI Research
- ▶ Institute of VinUni Big Data Research
- ▶ Smart Green Transformation Center

2 scholarship and development funds

- ▶ Vingroup Scholarship 1100
- ▶ Vingroup Innovation Foundation

2 education lab

- ▶ Entrepreneurship lab
- ▶ Hospitality lab

RANKING & RATINGS & CERTIFICATION



received the Great Place to Work certification for providing a safe and fair workplace

unesco
focusing on Environmental Leadership, Cultural Heritage, and Biodiversity

ACEN
Accreditation Commission for Education in Nursing
attain Candidacy for Nursing Program in 2023

become the first Graduate Medical Education university in Vietnam to be accredited by the ACGME-I

Accreditation Council for Graduate Medical Education

Gold award at Reimagine Education awards 2024



Accreditations in progress **wjme** **ABET** **AACSB**

FIBAA
The first university in Vietnam to meet 100% of FIBAA accreditation standards within just five years of operation

TUITION FEE/YEAR

35,000 USD
Undergraduate programs (except Bachelor of Nursing for 15,000 USD)

40,000 USD
Graduate programs

100% students receive Vingroup subsidy, merit - based scholarships, financial aid

Scholarships & Financial Aid 2025-2026

Generous financial support from Vingroup

- ▶ **Educational Subsidy:** 35% tuition reduction for 100% of admitted students
- ▶ **Merit-based Scholarships:** 50% - 100% - Full
- ▶ **Financial Aid:** covering 40% - 100% of tuition
- ▶ Students may continue to receive more scholarships or financial aid during their studies.

Giving to VinUni fund

- ▶ Future Leader Grant
- ▶ Safe Haven Fund
- ▶ Food Energizer Fund
- ▶ Student Shine Fund
- ▶ Global Horizons Fund
- ▶ Local Impact Fund
- ▶ The Seed Fund

STUDENTS & ADMISSION QUALITY

1,885
Total number of students

- ▶ 198 Post graduates
- ▶ 1,667 Undergraduates

1480
Average SAT scores

1:1
male-female ratio

20%
students have earned prestigious national or international awards

9.2/10
Average high school GPA

36 countries



7.3
average IELTS scores

4.1%
international students from



GRADUATION QUALITY COHORT 2

99%
of Cohort 2 graduates secured employment and/or progressed to further study within six months after graduation.

60%
of students are employed by multinational corporations and major enterprises such as Google, Qualcomm, BCG, Unilever, P&G, VinRobotics... within 6 months after graduation.

12
outstanding students received direct PhD admission offers with full scholarships from prestigious universities, including: National University of Singapore (NUS), University of California, Santa Barbara, University of Texas at Dallas, and University of Illinois Urbana-Champaign.

14
alumni from Cohort 1 are in management positions after 2 years, including: 2 Manager in MNC company (BCG, Omoda Jaecoo), 5 Startup Founders, 1 Manager in Top Asia company (Trip.com).

5%
of students choosing the entrepreneurial path after graduation, boldly launched startups in the fields of educational technology, healthcare, and new materials.

FACULTY & STAFF

339
Total faculty and staff (171 full-time faculty members, 21 researchers & 168 staff) incl.offer

21
Full-time and affiliated faculty members are featured in Stanford University's 2025 list of the world's most influential scientists

43% international faculty



>80%
full-time faculty hold a PhD

18 countries

100%
degree programs validated by two strategic partners: Cornell and UPenn

Entrepreneurship
100%
students learn Agile Innovation, participate in Hackathons, and receive ideation and incubation support

108
student startups from Vietnam and abroad have been incubated

100%
of undergraduate students participate in VinCore program

Internship
100%
of VinUni students complete an internship before graduation, gaining practical experience and exposure to leading organizations in Vietnam and internationally.

Global Exchange
50%
of students have experienced exchange programs at top global universities

85%
students' satisfaction with teaching quality

INDUSTRY ENGAGEMENT & GLOBAL ENGAGEMENT

6-year accumulation

84

industry partnerships



70+

Memorandums of Understanding signed



90

partner universities and institutions



1800+

inbound exchange students



460+

students abroad for study and internships



RESEARCH AND INNOVATION

1,290+

SCOPUS-indexed papers since the university's establishment

1

strategic partnership with Ministry of Agriculture & Environment to develop research and innovation initiatives in high-tech agriculture and environmental protection.

1

strategic partnership with National Foundation for Science and Technology Development (NAFOSTED) to promote a co-funding program for high-potential and high-impact research projects.

560+

papers in Q1 journals, top 25% of leading journals

40

countries with international research network

3

projects made it to the finals of the QS Reimagine Education Awards 2025, ranking in the top 20% with innovations in medical education reform, green transformation, and AI applications for community benefit.

SUSTAINABLE DEVELOPMENT AND SOCIAL RESPONSIBILITY

VinUni aims to achieve Net Zero by 2050, reducing per capita carbon emissions by 5% annually, with all buildings achieving LEED certification by 2028, and 100% of graduates equipped with foundational knowledge in sustainable development.



VinUni received a double win at two categories: Collaborative Partnership and Cross-sector Collaboration



84%

campus area filled with green and rooftop garden



13+

courses integrate sustainable development components



38%

or 495 research papers related to SDGs, achieving 8,400 citations

INFRASTRUCTURE DEVELOPMENT

13



functional buildings were constructed with QS 5-star standards

\$406.34



invested in library infrastructure per student, with a floor area of 4,000 m², accommodating 1,000 students studying simultaneously.

4,000m²



VinUni simulation center, with 6 intensive care rooms, 2 operating rooms, 10 OSCE rooms, 4 practice rooms, and many other specialized rooms.

452m²



Computer Super Lab designed, equipped with 112 computers, allowing 6 classes to take place simultaneously

Year in Review



FIBAA accreditation

VinUni became the youngest university in Vietnam to achieve international FIBAA accreditation immediately after its first graduating cohort, only five years after its establishment. Within just 15 months of preparation, VinUni completed a comprehensive review and successfully met 100% of the accreditation criteria, with 40% of the criteria exceeding quality requirements - particularly in research, academic program quality, and strategic vision.



Research Excellence

21 VinUni full-time and affiliated faculty members and researchers were recognized in the 2025 global ranking of the world's most influential scientists, published by a Stanford University research group based on Scopus data.



MOET Recognition

VinUni received a Certificate of Merit from the Minister of Education and Training under Decision No. 3148/QĐ-BGDĐT for outstanding achievements in the emulation movement "Innovation in management, teaching, and learning" during the 2020–2025 period.



ESG Business Award

VinUni has been honored with the ESG Business Award, a prestigious ESG award in the Asia-Pacific region. The "Green Transformation of Nha Trang – Khanh Hoa" project received dual recognition in the Collaborative Partnership and Cross-sector Collaboration categories, making VinUni the only university in Asia to achieve this milestone.



Vietnam ESG Award

VinUni was honored at the Vietnam ESG Awards for two impactful initiatives: Green Transformation of Nha Trang – Khanh Hoa project and the Khanh Hoa People Speak English program. Receiving awards in the categories Local Green Transformation Action and Pioneer in Science and Technology, this recognition underscores VinUni's role in leveraging knowledge, technology, and digital transformation to advance sustainable development and strengthen community capacity.



President's Preface 2025 REVIEW AND 2026 MESSAGE

Dr. Le Mai Lan
President, VinUniversity

Dear members of the VinUni community and our partners,

2025 marked major socio-economic shifts for Viet Nam. Bold Government decisions injected fresh momentum into growth and national competitiveness: GDP grew above 8%, the economy reached USD 514 billion (ranked 32nd globally), the digital economy accounted for ~14% of GDP, and the Global Innovation Index improved to 44/139. These are strong foundations for Viet Nam's next phase: faster, more deeply integrated, and held to higher standards.

In step with the country's progress, 2025 was also a breakout year for Vingroup, setting new records: holding the No. 1 position in the automotive market for 12 consecutive months; expanding with three new pillars: infrastructure, energy, and culture; contributing to national development through key strategic projects; strengthening financial capacity with revenue, profit, and market capitalization reaching historic highs; and advancing philanthropy with a record total disbursement of VND 2,500 billion.

In that broader picture, 2025 was a year of real pride for VinUni. We became the first university in Viet Nam to achieve 100% of FIBAA accreditation criteria after just five years of operation. At the same time, VinUni was ranked Group I for the first time within the Vingroup ecosystem: recognition of our efforts in meeting and exceeding every target.

Over the past year, VinUni has reinforced the image of a young, dynamic, high-energy university with three distinctive hallmarks in Viet Nam:

- A learning environment with one of the highest levels of **internationalization**
- Top-tier student quality and a highly **personalized learning experience**
- Strong faculty quality, with **research effectiveness** that is among the most accelerated and meaningful.

With the message **"2025 – Breakthrough To Lead,"** VinUni has fully completed the phase of an elite teaching university, while steadily transitioning toward a world-class research university: on a determined path to the Top 100 universities worldwide.

Dear community and partners,

Now is the moment to think and plan seriously about the future: our students' future, and VinUni's future.

The world is entering a T.U.N.A state: turbulent, uncertain, novel, and ambiguous. In that context, a university degree is no longer a "guaranteed key"; the market looks for real capability and real problem-solving. AI is reshaping labor standards, and at the same time creating new jobs, new ways of learning, and new opportunities.

So where will VinUni stand in this wave: on the sidelines as an observer, or at the front line of innovation?

I firmly believe VinUni must choose bold, breakthrough change and VinUni must become a place where the future begins. Breakthrough people create breakthrough systems, and breakthrough achievements.

That is why we will proactively adapt and shape students around three core attributes: future-proof qualities that AI cannot replace:

- **Big Thinker:** dare to think big for the community and society; confidently believe that where you start does not determine where you end.
- **Problem Solver:** dare to act; when challenges arise, dare to take ownership and become the one who solves the problem-rather than choosing complaint and blame.
- **Master Learner:** stay humble enough to keep learning-learn smarter, deeper, and to a higher standard.

Next, AI will help us unlock new potential. In 2026, VinUni chooses the message **"AI for Excellence"**, making AI a core capability to raise our operating standards, strengthen education quality, and accelerate research, while upholding three governance principles that the University Council commits to safeguarding: talent meritocracy, scientific integrity, and impact as the measure of innovation.

Dear community and partners,

Reaching the Top 100 is an extremely difficult mission-some may even consider it impossible.

So, will VinUni achieve that goal? Can VinUni become a source of pride for Viet Nam, and an inspiring "Can Do" story for education systems in developing and emerging economies?

I believe the answer depends on whether each of us at VinUni can truly break through in thinking and action - and whether the entire system can sustain speed and execution capability.

I hold strong confidence in VinUni's faculty, staff, and students, and deep gratitude for the unwavering support and efforts of our community, parents, and partners.

On that spirit, may 2026 bring us unity, unity, great unity. And may AI for Excellence be success, success, great success.



Provost's Preface

Professor Tan Yap Peng
Provost, VinUniversity

Dear VinUni community,

As we welcome the Lunar New Year 2026, I would like to extend my sincere gratitude to our entire VinUni community - faculty, staff, students, parents, partners, and all who care deeply about and support VinUniversity. We are a community united by a shared belief in VinUni's mission and vision, and the courage to advance the meaningful journey together.

In 2025, VinUni achieved significant milestones in academic excellence and global recognition. We welcomed our largest cohort to date - 710 students - with an impressive average SAT score of 1480, GPA of 9.2, and IELTS score of 7.3. We became the youngest university in Vietnam to achieve FIBAA Institutional Accreditation, completing the process in just 15 months and meeting 100% of the criteria. We also advanced major program accreditations, including AACSB, ABET, ACEN, and AHPGS. In addition, we expanded our academic portfolio with new MSc programs in Computer Science, Electrical Engineering, Mechanical Engineering, Nursing, and Business Administration, Residency Program in Anesthesiology, and Bachelor of Finance and Banking program. Meanwhile, more than 24% of our alumni pursued further studies, 70% transitioned into employment, and some have decided to launch their own startups.

Our academic strength was further underscored by 21 faculty members and researchers being recognized among the world's most influential scientists, published by a research team at Stanford University, based on data from Scopus.

Our research progress accelerated through VinUni research centers, advancing interdisciplinary work across the People, Planet, and Prosperity clusters, while ongoing investments in campus infrastructure, laboratories, and learning spaces further strengthened our teaching, discovery, and innovation ecosystem. Above all, 2025 was a pivotal year - marked by bold decisions and VinUni's commitment to becoming one of the world's Top 100 universities by 2030.

Yet achievements alone do not define a university. This academic year's theme, "Breakthrough to Lead" reflects our dedication to nurturing talent and inspiring future leaders through purposeful action. In the era of AI, universities must become both more human-centered and AI-enabled - cultivating distinctly human capabilities such as ethical judgment, creativity, empathy, complex problem framing, and responsible leadership, while leveraging AI's vast intelligence to address global challenges more effectively.

As we welcome the Year of the Horse - a symbol of vitality, resilience, and forward momentum - VinUni will continue fostering innovation, advancing interdisciplinarity, expanding international collaboration, and creating meaningful societal impact.

Thank you for being part of this remarkable community. On the occasion of VinUni's 6th anniversary and the Lunar New Year, I wish you good health, happiness, and continued success. Together, we will continue building a stronger VinUniversity.



About us

VinUniversity is a private, not-for-profit university established on 15 Jan 2020 by Vingroup – the largest private conglomerate in Vietnam. VinUni aspires to become a university of excellence with a mission to develop talents for the future.

The University has built strategic collaborations with Cornell University, the University of Pennsylvania and Nanyang Technological University (NTU Singapore) - a choice that speaks to our commitment to excellence, innovation in research and teaching, and to making a difference in the world.

VinUniversity comprises of College of Arts and Sciences; College of Business and Management; College of Engineering and Computer Science; and College of Health Sciences. Every aspect of the University: its curricula, research, faculty, student body, facilities, and campus life, is developed to meet the highest standards set by the world's leading accrediting and ranking organizations, such as ABET, AACSB, Quacquarelli Symonds (QS), and Times Higher Education (THE).

The institution has also signed collaboration agreements to offer integrated dual degrees with leading universities in computer science, engineering, business management, and health sciences.

In October 2020, VinUniversity's inaugural convocation ceremony was held on its beautiful campus located at Vinhomes Ocean Park, Hanoi, Vietnam. The University was set up with a total investment of VND 6,500 billion (approximately USD 285 million) from Vingroup.

In September 2024, VinUni has become the youngest and fastest university in the world to achieve QS 5 stars, earning 5 stars in 9 categories: global engagement, good governance, programme strength, academic development, teaching, employability, facilities, arts, and social impact.

On March 27, 2025, VinUniversity officially received the FIBAA Institutional Accreditation Certificate from the Foundation for International Business Administration Accreditation (FIBAA). This milestone marks VinUni as the first university in Vietnam to achieve 100% of FIBAA accreditation criteria within just five years of operation.



Founding Group

VinUniversity was founded by Vingroup Joint Stock Company (Vingroup JSC) as a private, not-for-profit university for the purpose of fostering and developing talents for the future.

Vingroup, formerly known as Technocom Corporation, was founded in 1993 in Ukraine. In the early 2000s, Vingroup started in Vietnam with two key brands: Vincom and Vinpearl. In January 2012, Vinpearl JSC merged with Vincom JSC to form Vingroup Joint Stock Company.

As a multisector corporation, Vingroup focuses on six core pillars:

- Industrials & Technology
- Real Estate & Services
- Infrastructure
- Green Energy
- Culture
- Social Enterprises

Vingroup continues to pioneer and lead consumer trends in each of its businesses, introducing Vietnamese consumers to a brand new, modern lifestyle with international-standard products and services. Vingroup has created a respected, well-recognized Vietnamese brand and is proud to be one of the nation's leading private enterprises.

VinUni is proud to be a part of the Vingroup ecosystem, giving its students opportunities to connect with several high-quality research institutes (such as VinMotion, VinRobotics and VinBigData), pioneering green mobility enterprises (such as VinFast and GSM), and leading Vietnamese service companies (such as Vinpearl, Vinmec, and Vinhomes).

“
Excellence is our core value
and the reason why we exist
”

– Le Mai Lan, PhD
President, VinUniversity



Strategic Collaboration

VinGroup-Penn Collaboration

University of Pennsylvania (Penn) has entered a formal agreement with VinGroup, the Founding Benefactor of VinUniversity, to commit to excellence in clinical care and education, improve health care, and create new undergraduate and graduate medical training programs in Vietnam. Penn has provided tremendous support in establishing the College of Health Sciences at VinUniversity. Together, Penn Medicine and Penn Nursing are developing the undergraduate curriculum and aligning faculty and institutional support structures to establish high caliber educational and training programs.



Key Outcomes

- ▶ Develop and advance health curricula and training for the future with a focus on team skills, integrative thinking, and evidence-based practice
- ▶ Define and further culturally competent standards through quality assessment and certification/recertification
- ▶ Create opportunities for global training and experiences for both Penn and VinUniversity students
- ▶ Achieve shared and ongoing excellence with the prospect of breakthroughs
- ▶ Establish the Vinmec/VinUniversity/Penn model for shared values in education, quality health care, and service to humanity

“With the same desire for excellence in education, research and healthcare, Penn fully agrees with VinGroup that the results of these efforts will contribute to making fundamental changes in the quality of medical and nursing education, thus positively affecting the health of Vietnamese people in the short and long term.”



Cornell-VinUniversity Collaboration

Cornell University's primary role is to build VinUni's faculty and academic leadership teams; to validate and assure the quality of the curricula developed by VinUniversity faculty; and to guide VinUniversity on a path towards international accreditations. Cornell faculty members provide advice to lay the foundation to position VinUniversity as a world-class teaching and research university in accordance with QS 5-star rating standards.

Since the beginning, Cornell University has been involved in every aspect of VinUniversity's development including infrastructure, governance, faculty, admissions, and curriculum development. The Cornell-VinUniversity Project Team has provided support in founding VinUniversity with the participation of 200 faculty and staff, who have flown 687,000 miles on 40 trips to reach Vietnam. To strengthen their commitment, Cornell approved a multi-year leave for Professor Rohit Verma (Dean of External Relations, Cornell SC Johnson College of Business and Singapore Tourism Board Distinguished Professor), to assume the responsibility of Founding Provost of VinUniversity.



Following the strategic cooperation between the two universities, in August 2020, Cornell University and VinUniversity signed an agreement on the student exchange program. This program allows Cornell students to spend their time at VinUniversity as exchange students starting from the 2021 spring semester. An equal number of VinUniversity students have the opportunity to study at Cornell University for the same duration. Students participating in the program will have their academic qualifications and study periods abroad recognized by both universities. This will also set the path for VinUniversity to discuss new projects, including dual degrees in both universities, with Cornell as well as other prestigious international universities.

NTU-VinUniversity Collaboration

On March 13, VinUniversity and Nanyang Technological University (NTU) signed a Memorandum of Understanding (MOU) to establish a strategic, comprehensive, and long-term partnership. The collaboration will focus on key areas including Computer Science, Data Science & Artificial Intelligence, Engineering, Robotics, Materials Science, and Health Sciences, implemented through six action programs: faculty exchange, joint research centers and groups, recruitment of postdoctoral fellows and PhD students, co-organization of scientific and technological conferences, and the development of research laboratory infrastructure.

Ranked amongst the world's top universities, Nanyang Technological University – NTU Singapore is a research-intensive public university, with 35,000 undergraduate and postgraduate students in the Business, Computing & Data Science, Engineering, Humanities, Arts, & Social Sciences, Medicine, Science, and Graduate colleges. In the 22nd QS World University Rankings 2026, published in June 2025, NTU was ranked 12th in the world.

The NTU-VinUni alliance will encompass key initiatives such as faculty exchange and secondment programs, establishment of joint research centers and teams, recruitment of postdoctoral scholars and PhD researchers, co-organization of scientific and technological conferences, and development of research lab infrastructure in critical fields.



Chapter 1

Breakthrough Vision – Charting A Bolder Future



Leadership is the courage to **set new standards**.
This year, we choose to define excellence.

In a young university environment, leadership extends beyond operational management, it is the ability to establish new standards.

As we entered 2025, VinUni confronted a defining question: How can we build a Vietnamese university that ranks among top 100 globally and meets international standards not merely within a span of time, but in the depth of its legacy for generations to come?

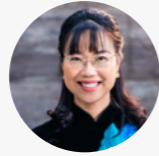
The answer lies in systems. In 2025, we strengthened our governance foundation, advanced more structured institutional mechanisms, and consolidated an internationally distinguished leadership team to guide VinUni's next phase of growth. This leadership foundation positions us to respond decisively to a rapidly evolving higher education landscape.

▶ *As global higher education shifts from knowledge transmission to impact creation, VinUni has chosen not merely to adapt to change, but to create its own breakthrough.*

University Governance

UNIVERSITY COUNCIL

We are pleased to introduce the University Council at VinUniversity – the highest governing body. As VinUni advances toward its ambition of becoming a Top 100 global university, the Council plays a critical role in setting strategic direction, overseeing major long-term decisions, and ensuring disciplined, impact-driven execution.



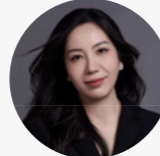
Le Mai Lan, PhD.
Vice Chairwoman of Vingroup,
President of the University Council



Tan Yap Peng, Prof.
Provost of VinUniversity



Nguyen Hong Ha, MS
Vice Provost of Academic
Administration



Pham Thanh Hao, MS
Vice President Administration



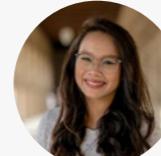
Tran Trung Dung, Prof. Dr
CEO
Vinnmec Healthcare System



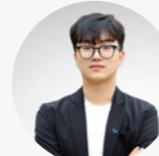
Do Ngoc Minh, PhD.
Honorary Vice Provost
of VinUniversity



Vu Ha Van, Prof.
Professor of Mathematics, Yale University,
Scientific Director - VinBigdata



Nguyen Ngoc Minh
Deputy CEO for Academic Affairs,
Vinschool Education System



Pham Minh Hoang
Student Representative,
VinUniversity

INSTITUTIONAL ADVISORY BOARD

On December 8, 2025, VinUniversity held the second meeting of its Institutional Advisory Board (IAB) for the 2025–2026 academic year. The meeting focused on discussing key strategic directions aimed at driving breakthroughs in VinUniversity's talent development efforts.



UNIVERSITY LEADERSHIP

In response to Resolution 57-NQ/TW (2024) on breakthroughs in science, technology, and innovation, and in advancing Vision 2030, VinUniversity is strengthening its senior academic leadership in line with international research-university standards.

By bringing this leadership team together with clearly defined roles, VinUni is enhancing university governance and building a strong foundation for talent development, interdisciplinary research leadership, and international partnerships aimed at elevating education quality, research productivity, and innovation impact at regional and global levels.



Le Mai Lan, PhD.
Vice Chairwoman of Vingroup,
President of the University Council



Prof. Tan Yap Peng
Provost of VinUniversity



Prof. Ling San
Senior Deputy President,
VinUniversity



Pham Thanh Hao, MS
Vice President Administration



Prof. Laurent El Ghaoui
Vice Provost of Research & Innovation;
Director, Center for Environmental Intelligence



Prof. Sunmee Choi
Vice Provost of External Engagement



Prof. Duong Nguyen Vu
Vice President for Graduate Studies;
Director, Center for AI Research



Nguyen Hong Ha, MS
Vice Provost of Academic
Administration



Prof. Umberto Ansaldo
Dean, College of Arts and Sciences



Prof. John Evans
Dean, College of Business and Management

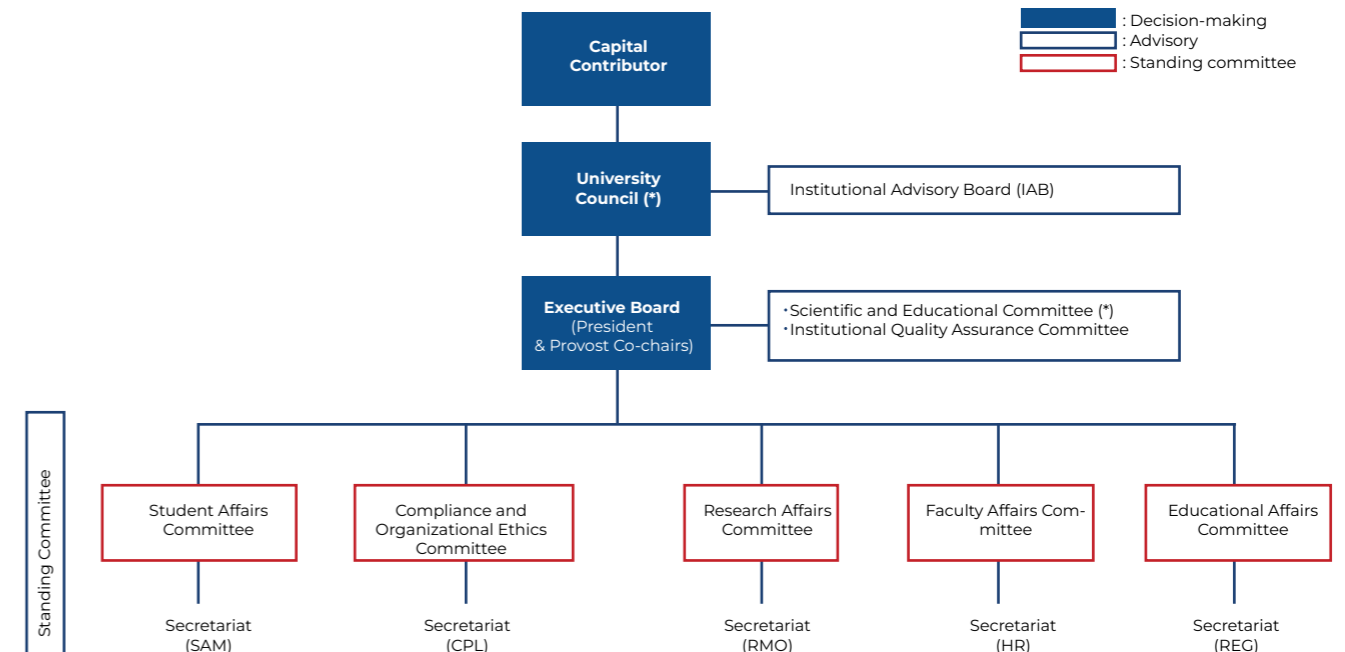


Prof. Laurent El Ghaoui
Dean, College of Engineering
and Computer Science



Prof. Michelle Hermiston
Dean, College of Health Sciences;
Director, Center for Innovation in
Health Sciences

STANDING COMMITTEE



* Required by HE Law and Ministry of Education and Training.

Chapter 2

Breakthrough Learning – Redefining Education



Education is being reinvented.

Amid the rapid rise of AI and digital transformation has reshaped the global workforce, higher education cannot merely improve, it must be reinvented.

Through global academic partnerships, immersive project-based learning, and deep collaboration with enterprises across the Vingroup ecosystem, VinUni empowers students to think boldly, act decisively, and lead with purpose.

▶ At VinUni, excellence is not defined by grades, but by the real-world impact our graduates create.

▶ UNDERGRADUATE STUDIES

VinCore 2.0

VinCore is an interdisciplinary and transformative education program, designed to develop well-rounded, future-ready graduates. Its core distinction lies in the 3Cs: Character (values, resilience, ethical leadership), Career (transferable skills, employability, entrepreneurial mindset), and Connections (interdisciplinary knowledge and global-local perspectives). The program stands out with its flexible modular design, integration of Vietnamese and international contexts, and strong emphasis on experiential learning. Students engage in real-world activities such as innovation, leadership, and community projects. In VinCore 2.0, AI is integrated into the curriculum, equipping students with AI literacy and adaptability for an increasingly digital, AI-driven world.



▶ POSTGRADUATE STUDIES

New Master of Science program

VinUniversity's academic portfolio is designed as a coherent pipeline - from a strong undergraduate foundation and VinCore experience to advanced graduate pathways, built to meet international standards and Vietnam's emerging needs for high-quality talent. To accelerate its transition into a research-intensive university, VinUni has proactively expanded research-oriented training, including both PhD and Master's (MSc) programs that strengthen graduate-level expertise, research capability, and innovation outcomes. In 2025, VinUni secured MOET approval to launch Master of Science programs:

- Master of Science in Computer Science
- Master of Science in Electrical Engineering
- Master of Science in Mechanical Engineering

First cohort of MBA in Innovation & AI

VinUniversity marked a major milestone in its graduate-education journey with the opening ceremony of its first MBA program, designed with a strong focus on Innovation and AI. The inaugural cohort welcomed distinguished global and industry leaders, including Prof. Soumitra Dutta, Dean of Oxford Saïd Business School, alongside C-suite & experts from technology, finance, and entrepreneurship who will continue to engage with learners throughout the program.

Highlights of our MBA cohort:

- 15% C-suite executives
- 15% middle managers
- Nearly 40% startup founders

Reflecting VinUni's "hands-on, interdisciplinary, and international" ethos, the program began with real-world, team-based discussions on practical business and societal challenges-signaling a graduate learning model that is immediately applied, highly interactive, and impact-oriented.



New Master of Nursing Program

Building on the success of our undergraduate nursing foundation, VinUniversity is proud to introduce the Master of Nursing Sciences, a cornerstone in our mission to elevate nursing leadership, research capacity and clinical expertise in Vietnam. Designed to meet international standards while addressing local healthcare demands, the program offers two distinct pathways tailored to the diverse needs of the nursing profession:

- **Applied Sciences Track:** This pathway is specifically designed for working professionals and focuses on cultivating the next generation of nursing leaders. It empowers advanced practitioners to lead specialized care environments, manage healthcare teams, and drive clinical excellence using evidence-based decision-making while maintaining their professional commitments.
- **Research Track:** A full-time intensive program dedicated to developing the next generation of nurse scientists and educators, fostering high-impact research that strengthens nursing evidence-based practices.

This dual-track model ensures that VinUni provides a coherent pipeline for nursing excellence, whether in direct patient care or academic innovation. As with our other Master of Science programs, the curriculum is built to meet international standards, supporting VinUni's long-term ambition to compete at regional and global levels.

New Residency Program

In alignment with VinUniversity's commitment to excellence in healthcare education, the academic year 2025 marks an expansion of our Graduate Medical Education portfolio. Alongside our existing clinical tracks, VinUni launched the Residency Program in Anesthesiology, bringing the total number of Residency specialties to six.

As part of our long-term strategic roadmap, this addition strengthens our mission to build a robust pipeline of high-quality medical specialists for Vietnam's healthcare system. Following the successful accreditation of our programs, VinUni plans to continue broadening the Residency offerings in the coming years, ensuring our graduates meet international standards of clinical competency and leadership.

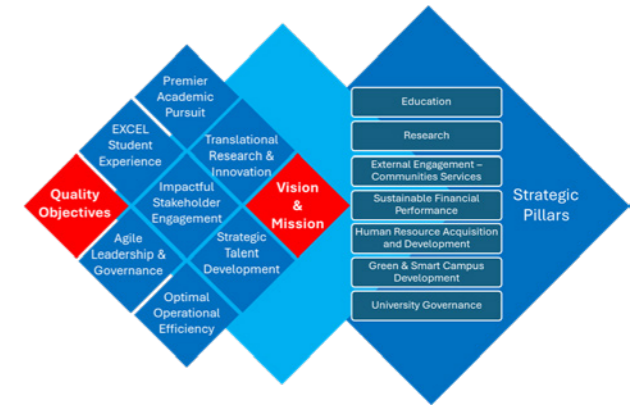


TEACHING HIGHLIGHTS

Outcome-Based Education Program

VinUni institutionalized Outcome-Based Education (OBE) as a key Total Quality Management initiative through an intensive capacity- building project led by the Center for Educational Excellence (Jan- Apr). The project standardized a university-wide OBE procedure and principles in program design, with a strong emphasis on graduate competencies and outcomes.

This approach not only meets the rigorous international accreditation standards but also ensures that VinUni graduates are future-ready and practice-oriented. The project has generated significant impacts on VinUni's educational strategy and facilitates successful program accreditation at the highest academic standards.



President Innovation Forum

VinUniversity hosted the Presidents Innovation Forum (Dec 6), convening leading university presidents and international education leaders to co-design breakthrough higher education models for the AI era. The forum focused on four big questions: what universities should preserve vs. reinvent, how faculty roles and competency standards must change, what pedagogies keep curiosity and creativity alive with AI everywhere, and how future-ready student competencies should be assessed.

Co-chaired by Dr. Le Mai Lan (VinUniversity) and Prof. Lily Kong (SMU), the discussions featured senior leaders from Vietnam and the region, alongside NVIDIA's Global Head of the AI Technology Center and AI-native students-bringing perspectives from academia, industry, and the next generation of learners. The forum aimed to connect universities, businesses, and policymakers to drive real innovation and align Vietnamese higher education with global standards.



Faculty Choice Award

On Teachers' Day, VinUniversity celebrated the Teaching Excellence Awards 2025-2026, recognizing faculty and teaching assistants who are pushing the frontier of active learning and elevating the VinUni classroom experience. Nominations, submitted by students, peers, and staff, highlighted innovative teaching practices, learner support, and measurable impact on engagement and outcomes.



At VinUni, we care deeply about our students - guiding them, supporting them, and growing alongside them every step of the way.

In 2025, VinUni significantly strengthened its quality foundations through internationally benchmarked accreditation, rigorous quality assurance, and continuous improvement in teaching and learning. These efforts reflect our determination not only to meet global standards, but to raise them, creating better student outcomes, stronger institutional credibility, and momentum for VinUni's next stage of leadership.



ACCREDITATION

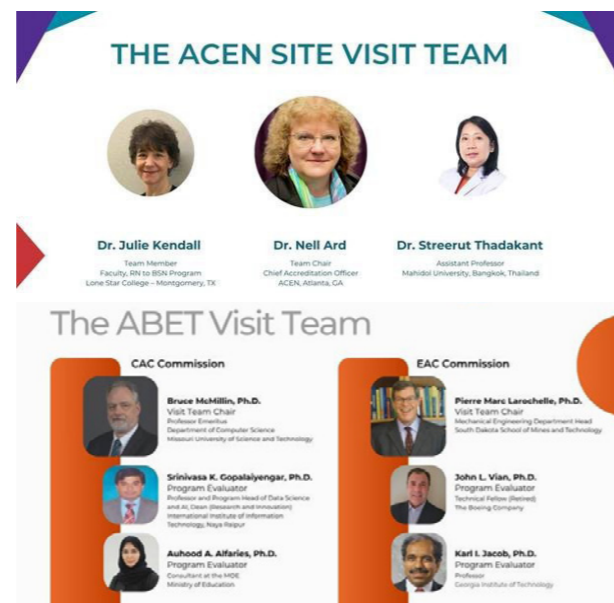
FIBAA

On March 27, 2025 VinUniversity officially received the FIBAA Institutional Accreditation Quality Seal from the FIBAA Accreditation and Certification Committee, Foundation for International Business Administration Accreditation, becoming the first university in Vietnam to excellently meet 100% quality standards to achieve institutional accreditation just five years after its first establishment. Notably, 40% of the criteria exceed the quality requirements, particularly in areas such as research, quality management, and strategic vision. The review panel also praised VinUni's strong governance and commitment to innovation, recognizing a professional, efficient, results-driven operating model aligned with international expectations. This milestone strengthens VinUni's global credibility, accelerates internationalization, and reinforces the foundation for continued education quality enhancement-supporting the long-term ambition to reach global Top 100.



Program Accreditation

In AY25-26, VinUni advanced a rigorous international accreditation agenda to strengthen quality assurance and global recognition. The University completed accreditation cycle through self-assessment reports and on-site assessment by different accreditation panel teams, particularly ABET (engineering and computer science), ACEN (nursing), and FIBAA (business). VinUni also advanced business school internationalization through the AACSB eligibility filing and continued preparations for upcoming accreditation phases. Collectively, these achievements reinforce VinUni's commitment to internationally benchmarked standards in governance, academic quality, and continuous improvement.

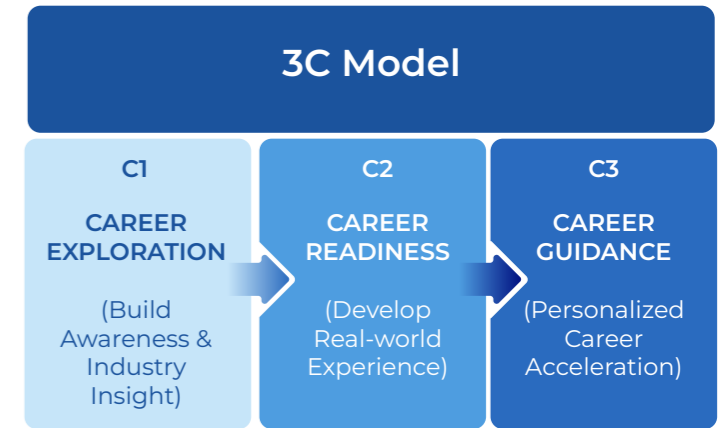


EMPLOYMENT & EMPLOYABILITY

Throughout the 2024–2025 academic year, VinUniversity continued to strengthen a resilient and future-ready student workforce by expanding structured opportunities for learning and professional development. The University's career development framework operates as an integrated ecosystem that guides students through a progressive pathway

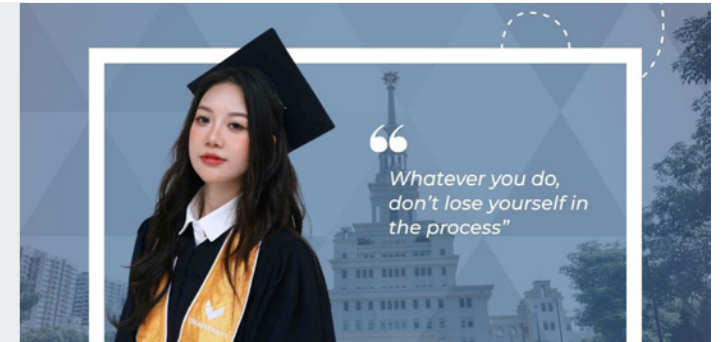
VinUniversity remains committed to equipping students with the skills, knowledge, and experiences necessary to thrive in a rapidly evolving global landscape. This holistic approach integrates rigorous academic programs, experiential learning opportunities, and personalized career support to ensure graduates are not only workforce-ready, but also differentiated and competitive in the international job market.

- 6 masterclass skills workshops delivered
- 100+ mock interviews facilitated
- 300+ student participants engaged
- 30 industry guest speakers involved
- 300+ individual career counselling sessions conducted
- 92 Net Promoter Score (NPS) achieved
- 55 mentors provided coaching and strategic guidance on career pathways, professional growth, and long-term career orientation for 120 students from different colleges



"VinUni gave me the courage not to blend in. Professors encouraged us to challenge ideas, even if our views were unpopular. That mindset still guides me today".

Tu Ngoc Doan Thu, Graduated in 2025 | Management Associate at the Global Chief Operating Office, HSBC



VINUNI GRADUATE OUTCOMES

99%

Cohort 2 secured employment and/or progressed to further study (within 6 months after graduation)

Average salary **20% higher** than the market average

POSTGRADUATE ADVANCEMENT

25% Admitted to Postgraduate Programs

UP TO 90% Accepted by Top100 Universities

RAPID CAREER GROWTH

8% Alumni advanced to young management positions (within 18 months)

Logos: pwc, BAIN & COMPANY, P&G, HSBC, Masan Consumer, Google

75 TALENTED PROFESSIONALS CONTRIBUTED TO THE VINGROUP ECOSYSTEM

Engineers • Nurses • Specialist • Medical Residents

Key Highlights

VinUniversity continues to strengthen a dynamic ecosystem connecting talent, industry, and alumni.

Through flagship initiatives such as Career Week, Industry Leader Talk Series, and alumni engagement activities, students are directly exposed to leading enterprises and C-suite leaders, enabling meaningful engagement that translate into internships, employment, and long-term partnerships.

Industry leaders not only engage with VinUni but actively advise, mentor, and gain confidence in the capabilities of its students. At the same time, alumni extend these connections across sectors, reinforcing a growing network of talent and opportunity.

Together, these efforts position VinUniversity as a strategic talent hub where leading, enterprises connect with future-ready talent, and where talent is continuously developed, recognized, and advanced.



STUDENT LIFE

Global Exchange Info Day 2025

Hosted by the Global Engagement Office, the event welcomed nearly 150 students to explore exchange options and global learning pathways. It served as a practical planning forum—students learned how to navigate exchange preparation and connected directly with VinUni exchange alumni to get advice for their international study journeys.



VinUni Miracle Christmas 2025

Miracle Christmas 2025 is a vibrant annual event promoting cultural exchange and community spirit at VinUni. The highlight, International Parade, features students showcasing traditional costumes, music, and national pride. The program also includes festive games, creative workshops, tech experiences (Robotics, STEM, VR), and a music show with special guest artists. The event fosters cultural appreciation, encourages students to express their identities, and strengthens VinUni's image as a diverse, inclusive, and globally connected university community.



International Culture Festival 2025

Miracle Christmas 2025 is a vibrant annual event promoting cultural exchange and community spirit at VinUni. The highlight, International Parade, features students showcasing traditional costumes, music, and national pride. The program also includes festive games, creative workshops, tech experiences (Robotics, STEM, VR), and a music show with special guest artists. The event fosters cultural appreciation, encourages students to express their identities, and strengthens VinUni's image as a diverse, inclusive, and globally connected university community.



“Try widely and don’t be afraid to fail. VinUni is a great place to grow, and there’s always support if you take the initiative.”

Duong Tuan Manh
Research Trainee
@Neuroelectronic Interfaces
Group –Jülich Research Center
and RWTH Aachen University



Runner-up at CFA Institute Research challenge in Vietnam 2025 – 2026

The CFA Institute Research Challenge is a prestigious annual equity research competition that mirrors real-world investment practice, requiring teams to analyze a company, conduct valuation, produce an investment report, and defend their recommendation before industry experts. VinUni achieved National Runner-up and was selected as one of Vietnam’s two representatives to advance to the Southeast Asia Sub-Regional round, demonstrating strong academic and professional readiness.

Student Achievements



VinUni Choir International breakthrough

In April 2025, VinUni Choir represented the University at the Vietnam International Choir Competition 2025 and earned a Golden Diploma (Level I) - a clear signal of growing student excellence beyond academics. In November 2025, VinUni Choir proudly obtain the Runner – Up at the 2025 Melody of Heritage Choral & Choir Festival! With 38 incredibly talented voices, VinUni Choir is made up of students from diverse academic disciplines: CBM, CHS, CECS, and CAS. Though they come from different backgrounds, they united for one purpose: to celebrate the beauty of Vietnamese music and honor our cultural heritage through the power of choral music.



VinUni Delegation at OLP-ICPC Asia 2025

From December 8th to 12th, 2025, a delegation of 12 CECS students represented VinUniversity at a series of prestigious academic competitions at HUTECH, competing against nearly 1,000 contestants from 87 domestic and international universities. VinUni firmly established its position by securing a Third Prize in the inaugural National Student AI Olympiads (Team “Vinfast is all we need”) and a Consolation Prize in the ICPC Asia Regional (Team “Vinunify”).



VinUni Swimming Club Dive Vin

Our students achieved impressive results at the “Swimming Competition For Officers, Lecturers and Students of Universities and Colleges in Hanoi 2025” with: 4 individual golds, 3 individual silvers, 4 silvers in male medley relay, 4 silvers in mixed freestyle relay, 2 individual bronzes. The team includes 12 members from CBM, CHS, CECS and SAM team.



Winner Asia-Pacific Region at the Global Sustainability Challenge 2025–2026

This January in Zhejiang, Volterra excelled by winning First Prize at the Global Sustainability Challenge 2025–2026 for the Asia-Pacific region. The Global Sustainability Challenge is a prestigious international competition co-organized by HKUST in collaboration with the Stanford Doerr School of Sustainability and global partners, driven by the spirit of “Innovate for a Greener Future.”

Chapter 3

Breakthrough Discovery – Powering Change Through Research & Innovation



Discovery becomes leadership when it changes lives

VinUni is steadily strengthening its research capabilities with a focused investment in strategic priority areas, including health sciences, advanced technologies, artificial intelligence, and sustainable development, fields that are closely aligned with Vietnam's long-term national agenda and the evolving needs of the region.

Through expanding international collaborations, securing competitive research funding, and deepening partnerships with industry, VinUni's laboratories and research teams are building an ecosystem where discovery and application go hand in hand.

▶ **We believe breakthrough in research is the foundation for a young university to step confidently into a leadership role.**



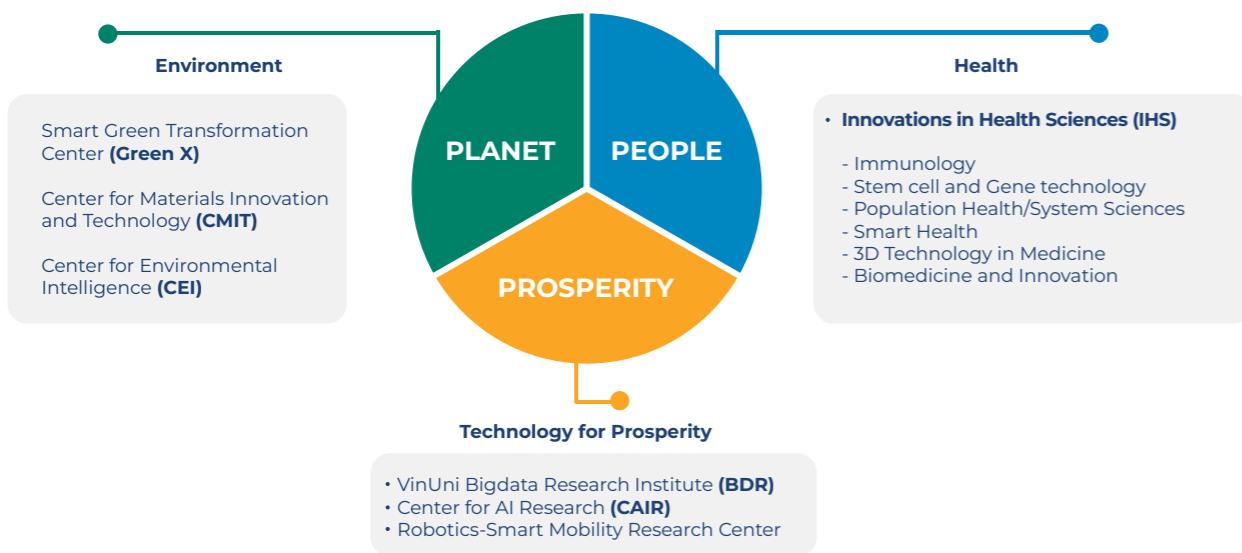
RESEARCH TRANSFORMATION

Grounded in the 3P research framework - People, Planet, and Prosperity - RISE Research Center serves as VinUni's strategic platform for prioritizing and scaling high-impact, interdisciplinary research aligned with global and national development agendas. This framework guides resource allocation, talent mobilization, and partnership development to maximize societal, environmental, and economic returns.

To execute this strategy, VinUni has launched six flagship research centers - IHS, CMIT, CAIR, CEI, Green-X and VIBD. These centers are designed to accelerate research productivity and impact while systematically translating research excellence into actionable technologies, evidence-based policies, and scalable solutions that advance sustainable development, transform healthcare systems, and drive long-term prosperity.

26 million USD
investment for an initial stage

Target +1,100
high-quality scientific publications within 18 months



NEW RESEARCH PLATFORM

Innovations in Health Sciences (IHS)

The Center for Innovations in Health Sciences (IHS) serves as VinUniversity's integrated hub for health sciences research, bringing together core scientific programs and shared cutting-edge research infrastructure to advance discovery, translation, and real-world health impact.

IHS aims to provide a comprehensive research platform encompassing molecular sciences, advanced therapeutic development, AI-supported diagnostics, digital health innovations, epidemiology, and health systems strengthening. Through its centralized biotechnology core laboratories, clinical trial unit, and strong partnerships with Vinmec and national and international collaborators, IHS enables high-quality, multidisciplinary, impactful research. In the coming years, IHS's projects aim to address Vietnam's most urgent health challenges, from immune-mediated diseases and genetic disorders to aging, environmental exposures, and health system performance. By integrating scientific expertise with clinical and population-level insights, IHS drives the development of affordable, scalable innovations that contribute to improve patient outcomes and population health for communities across Vietnam and the region.



IHS core pillars

Center for Materials Innovation and Technology (CMIT)

The Center for Materials Innovation and Technology (CMIT) at VinUni is dedicated to delivering strategic technological solutions that address both national and global needs.

CMIT advances four strategic research pillars to address critical global challenges. The center leverages Vietnam's vast Rare-Earth Elements reserves to innovate sustainable mining and recycling technologies, while developing Sustainable Energy Materials to create an ecosystem in partnership with industry. Additionally, CMIT pioneers Advanced Quantum Materials using AI-driven modeling for next-generation computing and deploy AI-Integrated Smart Sensors to enable autonomous, real-time monitoring in healthcare and environmental protection.



CMIT core pillars

Center for AI Research (CAIR)

The Center for AI Research (CAIR) fosters a premier research environment dedicated to producing high-impact publications, empowering researchers to push the frontiers of AI and elevate VinUni's mission on the global stage. CAIR plays a dual role in a core research unit and a horizontal enabler for all RISEs, VinGroup P&Ls and external industrial partners.



CAIR core pillars

CAIR's Generative AI pillar advances state-of-the-art systems for language, vision, and multimodal intelligence, with research spanning LLM architectures, fine-tuning, prompt engineering, and multimodal fusion using real-world industry and public-sector data.

To differentiate in the GenAI landscape, the center will take a thematic focus on human-centric AI and trustworthy generative AI. Specifically, we aim to advance the next generation of responsible and robust GenAI systems that are tailored for high-impact domains such as education, healthcare, and digital government—areas that align closely with Vietnam's national priorities and VinUni's mission. By combining foundational research with translational applications, the center will serve as a hub for talent development, interdisciplinary collaboration, and innovation, leveraging VinUni's strengths in Computer Science and AI/Data Science programs.

Biomorphic Intelligence pillar focuses on biologically inspired AI, integrating bio-inspired learning, evolutionary models, and biomimetic human-AI interfaces. Grounded in principles from nature and neuroscience, it develops adaptive, robust, and interpretable AI systems, closely linked to intelligent physical systems such as sensors, robotics, and advanced manufacturing, with strong potential for high-impact publications, IP creation, and technology transfer.

Center for Environmental Intelligence (CEI)

The Center for Environmental Intelligence (CEI) is VinUniversity's interdisciplinary research and innovation center dedicated to advancing data-driven environmental intelligence for sustainable development. Since its establishment in 2023, CEI has rapidly emerged as one of the University's most dynamic research centers, integrating artificial intelligence, environmental science, engineering, and social sciences to address complex environmental and urban challenges in Vietnam and the region.



CEI 2.0 core pillars

Within a short establishment period, CEI delivered 20+ active research projects, 100+ high-impact publications, competitive external funding, patents, and flagship prototypes such as the smart EV charging testbed and the Hanoi digital twin. These early successes, reinforced by strong international visibility and strategic partnerships, validated CEI's research model and impact.

Building on this proven foundation, CEI 2.0 represents a strategic scale-up to tackle more complex environmental and urban challenges through deeper specialization, integrated systems, and sustained national and global impact.

Through flagship and grassroots research projects, real-world testbeds, and high-profile international collaborations, CEI bridges fundamental research with applied solutions. By integrating advanced technologies with policy insight and human-centered approaches, CEI 2.0 strengthens Vietnam's capacity in environmental intelligence and contributes to the development of smart, resilient, and sustainable urban and energy futures.

Smart Green Transformation Center (GREEN-X)

The Smart Green Transformation Center (GREEN-X) is a research and innovation center dedicated to advancing smart green transformation through scientific research, technology development, and policy advisory. GREEN-X operates around 02 core pillars: delivering impactful research and providing smart green transformation advisory for localities.



GREEN-X core pillars

As a regional hub for research and policy engagement, GREEN-X translates academic knowledge into practical and scalable solutions through 05 key research programs: carbon footprint monitoring and management, smart marine biodiversity conservation and aquaculture, smart waste management for circular economy, green policy design and evaluation, and the Vietnam Innovation and Green Growth Index. Complementing its research activities, GREEN-X provides consultancy services in smart green transformation for cities and provinces, including master plan development, technology solutions, and capacity building. By integrating rigorous research with applied consultancy, GREEN-X bridges knowledge and practice to support sustainable development and enhance the competitiveness of governments and businesses.

VinUni Bigdata Research Institute (VIBD)

The VinUni Bigdata Research Institute (VIBD) is a multidisciplinary research platform at VinUniversity that integrates applied mathematics, big data, bioinformatics, genomics, and artificial intelligence to advance biological, health, and data-driven sciences.



VIBD core pillars

VIBD focuses on applied mathematics, genomics, bioinformatics, and large-scale biodata infrastructure, including the establishment of a national Vietnamese biobank, to collect, analyze, and utilize genomic, clinical, agricultural, and environmental data. This foundation supports Vietnam's national priorities in healthcare innovation, sustainable agriculture, environmental research, and scientific advancement.

Aligned with national strategic priorities in genetic technologies, VIBD plays a leading role in agricultural genomics, applying advanced bioinformatics to improve crop and livestock breeding. These efforts enable the development of high-yield, disease-resistant, and climate-resilient varieties, strengthening productivity, climate adaptation, and long-term food security.

Beyond agriculture, VIBD serves as an enabling hub for VinUniversity's biomedical, mathematical, and AI centers by providing shared genomic databases, multi-omics analytics, and collaborative platforms. This integration accelerates progress in personalized medicine, precision diagnostics, and smart healthcare solutions.

Through these efforts, VIBD drives Vietnam's digital and biotechnological transformation, supports evidence-based policymaking, builds a robust national biobank ecosystem, and positions Vietnam as a competitive global leader in biotechnology and genomics.

RESEARCH IN FIGURES

VinUni publications documented by subject area. Source: SCOPUS

1,297 papers published in international journals till 2025

Many of these publications appear in leading journals across fields such as biomedicine, advanced materials, and AI technology, with high impact factors (IF > 10).

PUBLICATIONS BY SUBJECT AREA

36.4%

Medicine

26.5%

Computer Science

20.1%

Engineering

15.0%

Social sciences

7.6 %

Business, Management & Accounting

20.6%

Other

One paper may be counted in more than one subject area

Q1 JOURNALS

65%

papers published are in Q1 journals

Among the highest recorded for Vietnamese universities, compared to a national average of 42%

10% SJR QUARTILE

28%

papers published are in top 10% SJR quartile

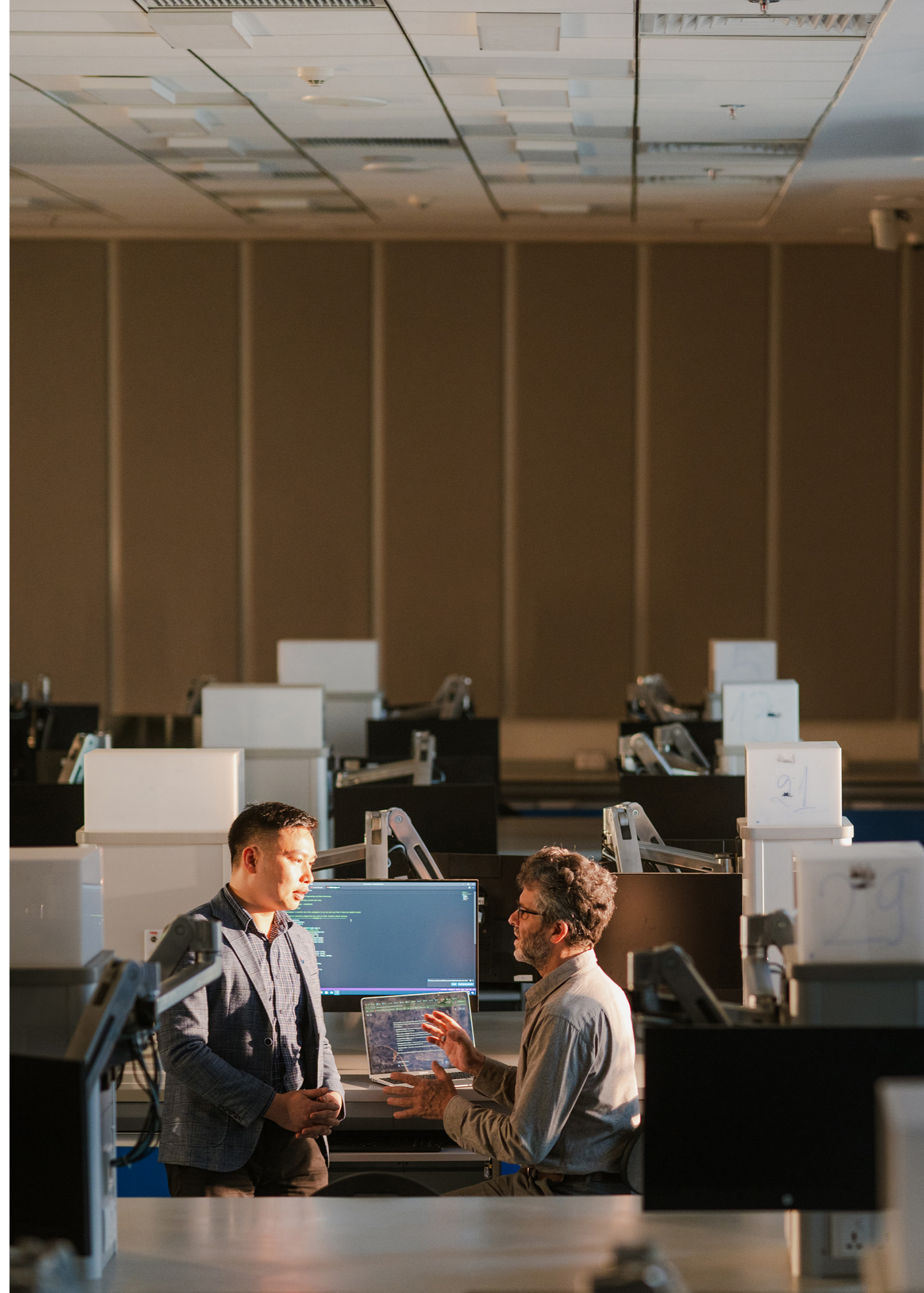
Among the highest recorded for Vietnamese universities, compared to a national average of 16.5%

50+

Research seminars & distinguished lectures organized in 2025 in Health, Computer Science, Social Sciences, etc., with lectures from top universities and industry partners.

\$2.55 MILLION

in external funding in 2025 through partnerships with prominent funders, such as NAFOSTED, Good Ventures Foundation, Gates Foundation, Flemish Interuniversity Council, and American Association for Cancer Education.



TOP COLLABORATING AFFILIATIONS

- ▶ **Massachusetts General Hospital**
- ▶ **Harvard Medical School**
- ▶ **University of Pennsylvania**
11 QS ranking
- ▶ **National University of Singapore**
8 QS ranking
- ▶ **University of Technology Sydney**
96 QS ranking
- ▶ **Saveetha Institute of Medical and Technical Sciences**
- ▶ **Duy Tan University**
495 QS ranking
- ▶ **Vietnam National University, Hanoi**
851-900 QS ranking
- ▶ **Hanoi University of Science and Technology**
1201-1400 QS ranking
- ▶ **University of Medicine and Pharmacy at HCMC**



PARTNERING TO DESIGN PRACTICAL SOLUTIONS FOR REAL-WORLD PROBLEMS

VinUniversity has continued to successfully collaborate with government and industry partners to deliver new initiatives throughout the year. Our significant projects include:

PROSPERITY

Investigating the Co-construction and Co-regulation Relationship among Teachers, Learners, and AI: Towards a Pioneering Educational Model

Led by Prof. Bui Thi Minh Hong | Funder: NAFOSTED

Artificial Intelligence (AI) is rapidly reshaping education, requiring the recognition of AI competence as a core capacity for learners, educators, and society at large. Beyond a purely technical or curricular matter, AI competence is emerging as an essential digital citizenship capacity, aligned with the spirit of Resolution 57-NQ/TW on the development of science, technology, and innovation, and Resolution 71-NQ/TW on human development in the digital era, where education is not only expected to “respond” but also to “lead” the digital transformation.

Although numerous organizations and governments have developed AI competence frameworks and training programs, the research landscape remains fragmented, with competing definitions and limited integration with established learning theories. In particular, the relationship between AI competence, Self-Regulated Learning (SRL), and Human-AI Shared Regulation (HASR) has not yet been systematically explored.

This project addresses this gap by constructing a theoretically grounded framework situating AI competence in direct relation to SRL and HASR. AI is conceptualized not merely as a supporting tool but as a collaborator in the teaching-learning process. Building on research in the learning sciences and educational technology, the project investigates how human-AI collaboration can enhance learning regulation, foster metacognitive development, and support novel pedagogical practices in the digital era.

The project employs a combination of conceptual synthesis and empirical research, using design-based approaches, multimodal learning analytics, and policy analysis to validate and refine the model. The findings will not only contribute to theoretical advancement but also provide policy recommendations to foster an equitable, responsible, and adaptive education system for the AI era.

Smart EV Charging

An intelligent EV charging system integrating renewables and AI to transform sustainable mobility in Vietnam and ASEAN.

Led by Prof. Laurent El Ghaoui | Funder: VinIF

The Smart EV Charging project, led by Prof. Laurent El Ghaoui with global collaborators to build next-generation electric vehicle (EV) charging infrastructure that overcomes the limitations of traditional grid-dependent stations by integrating renewable energy (solar, wind), advanced battery energy storage, and intelligent energy management. It tackles the critical challenge of high operational costs, grid stress, and limited renewable utilization in EV charging as Vietnam accelerates green transportation goals.

The research team blends expertise in energy systems optimization, AI, machine learning, and smart infrastructure to develop hybrid game-theory optimization, digital twin simulation, and scheduling algorithms that maximize efficiency and cost-effectiveness. The solution benefits station operators, EV users, and broader stakeholders by improving profitability, reducing emissions, enhancing grid stability, and creating a scalable model for policy support and regional deployment across Vietnam and Southeast Asia.

PEOPLE

Designing Biosensors with Innovative Eco-Friendly Biomaterials for Detecting Pathogenic Bacteria in Aquaculture

Led by **Dr. Tran Thi Mai** | Funder: **Flemish Interuniversity Council (VLIR)**

Aquaculture in Vietnam faces significant risks from pathogenic bacteria, while existing detection methods, such as culture-based techniques and PCR, are time-consuming, costly, and difficult to deploy on-site. In parallel, domestic biosensor research remains limited and often relies on expensive, imported materials, with minimal utilization of local renewable resources. This project addresses a critical bottleneck at the intersection of food safety, sustainability, and technology affordability, aligning strongly with VinUni's strategic direction of solving global challenges through locally relevant, impact-driven research. The project introduces next generation biosensing platforms based on green, renewable biomaterials and functional nanocomposites, including chitosan derived from shrimp shells and carbon-based materials from rice husks. Both electrochemical and optical biosensors are designed for rapid, on-site detection without reliance on sophisticated laboratory infrastructure. The core innovation lies in integrating sustainable materials science, biosensor engineering, and real-world field testing, while embedding international knowledge transfer through the VinUniversity-KU Leuven partnership.

The project delivers direct value to aquaculture farmers, industry stakeholders, and regulators by providing accessible, low-cost tools for early pathogen detection and improved biosecurity management. In the long term, the research outcomes support evidence-based policymaking, promote circular economy practices, and strengthen VinUniversity's global positioning in sustainable biosensing and applied nanotechnology.

The project also establishes a strong foundation for scalability, follow-up international funding, and long-term research collaboration, reinforcing VinUni's role as a research-intensive university addressing global-local challenges.

Phase II clinical trial of imatinib as a component of chemotherapy for drug resistant strains of malaria

Led by **Prof. Huynh Dinh Chien** | Funder: **Good Ventures Foundation**

The development of a novel antimalarial agent characterized by rapid clearance and a high barrier to resistance”.

“To combat malaria, a disease that kills millions worldwide, including in Vietnam, a phase 2 clinical trial project is being conducted in Khanh Hoa, Vietnam, using a new malaria treatment formula that shows rapid improvement and does not develop drug resistance. This formula was patented in Italy in 2019 and is currently under consideration for a US patent after being filed in 2022. The project is being carried out by a research team of professors and doctors from Purdue University, VinUniversity and the Quy Nhon Institute of Malariology-Parasitology-Entomology, with a \$635,000 grant from Good Ventures Foundation. The project not only marks the research team's efforts in finding a new treatment solution but also demonstrates the role of science when connected to the real needs of the community.

PLANET

Transforming Zinc-Carbon battery waste into sustainable materials for clean energy and circular economy

Led by **Dr. Phung Thi Viet Bac** | Funder: **British Council**

This project addresses a critical sustainability challenge in Vietnam: poor management and limited reuse of Zinc-Carbon battery waste, which causes environmental pollution and resource loss. Aligned with VinUni's commitment to sustainability and the circular economy, the project aims to convert battery waste into value-added materials for clean energy and green development.

The research combines a systematic literature review with the development of a safe, efficient, and scalable process to transform spent zinc-carbon batteries into advanced materials, targeting applications in Li/Na-ion batteries, supercapacitors, and CO2-negative construction materials. Occupational safety, health, and risk assessment are embedded throughout.

The interdisciplinary team from VinUniversity Center for Environmental Intelligence, the University of Manchester, the University of the West of England engages industry and policymakers to deliver practical solutions, support knowledge sharing, enable future scale-up, strengthen Vietnam's position in sustainable materials research, and build capacity for young researchers in Vietnam.

Green Transformation Advisory for the New Ho Chi Minh City Transforming Ho Chi Minh City into a regional leader in green, sustainable development.

Led by **Assoc. Prof. Phan Thi Thuc Anh** | Funder: **Vingroup**

Vietnam is highly vulnerable to climate change, with risks like floods, droughts, and rising sea levels, especially in coastal zones and fast-growing urban areas. The newly expanded Ho Chi Minh City faces complex challenges in resource management, energy coordination, and organizing urban, industrial, and port spaces across three provinces while aiming for sustainable development amidst rapid growth.

VinUni, through GREEN-X, collaborated with the Ho Chi Minh Institute of Development Studies (HIDS) to create a comprehensive master plan for green transformation (2026-2035, with a 2050 vision).

The project brings together experts from VinUni, HIDS, Duke University, UC Davis, Vietnam National University, the National Economics University, and the University of Construction to design a Green Transformation Architecture, a comprehensive set of Green Transformation Indicators, and the world's first Smart Green Maturity Model. These tools cover 10 key economic sectors and are designed not only for application in Ho Chi Minh City but also to measure and track green transformation progress in other cities and provinces. The project benefits local governments, businesses, and over 14 million citizens of the New Ho Chi Minh City. Upon approval, it will help the city become a regional leader in green, low-emission, circular, and sustainable economic development, adapting to climate change while harmonizing human, environmental, and technological needs.

RESEARCH FUNDING SUCCESS

VinUniversity continued to grow its research funding in 2025, reflecting the strength of our partnerships with industry, government, and community organizations. Key external funding announcements included

No	Colleges / Centers	Funder	Title	PI	Funding amount (USD)
1	Vinmec-VinUni Institute of Immunology	NAFOSTED	Application of CRISPR/Cas9 Genome Editing in MHC Class I Peptide Presentation: A Proof-of-Concept Study for Ex Vivo Personalized Vaccine Design	Nguyen Dinh Dung	79,615
2	Center for Environmental Intelligence	VinIF	A Data-Driven Approach to Developing High-Energy-Density Sodium-Ion Batteries for Sustainable Applications	Phung Thi Viet Bac	115,384
3	College of Health Sciences	American Association for Cancer Education	An explanatory, sequential mixed-methods examination of knowledge, confidence, and intervention preferences related to HPV vaccination among parents of adolescent girls in Vietnam	Pham Thanh Tung	10,000
4	College of Engineering and Computer Sciences	Flemish Interuniversity Council (VLIR)	Designing Biosensors with Innovative Eco-Friendly Biomaterials for Detecting Pathogenic Bacteria in Aquaculture	Tran Thi Mai	83,375
5	VinUni-Illinois Smart Health Center	NAFOSTED	Explainable interpretation of chest X rays by leveraging vision language foundation models	Pham Huy Hieu	82,115
6	Smart Green Transformation Center	VinGroup	Green Transformation Advisory for Binh Dinh and Ho Chi Minh City	Phan Thi Thuc Anh	585,000
7	College of Engineering and Computer Sciences	VinIF	Intelligent and Adaptive Robotic Systems for Post-Stroke Rehabilitation: A Scalable Framework for Resource-Constrained Settings	Nguyen Vu Linh	96,154
8	College of Engineering and Computer Sciences	The University of Sydney	Knowledge-informed AI Forecasting for Water Quality in Vietnam's Sustainable Aquaculture	Thai Mai Thanh	6,154
9	College of Arts and Sciences, College of Business and Administration	Gates Foundation	Labor Market Impacts of Ride Hailing Platform Work in Vietnam (Pilot phase)	Francis Obstermeijer	57,000

No	Colleges / Centers	Funder	Title	PI	Funding amount (USD)
10	College of Health Sciences	Good Ventures Foundation	Phase II clinical trial of imatinib as a component of chemotherapy for drug resistant strains of malaria	Huynh Dinh Chien	635,000
11	Center for Education Management	NAFOSTED	Investigating the Co-construction and Co-regulation Relationship among Teachers, Learners, and AI: Towards a Pioneering Educational Model	Bui Thi Minh Hong	134,615
12	Vinmec-VinUni Institute of Immunology	NAFOSTED	Investigation of Exosome-Based Targeted Drug Delivery Systems for Non-Small Cell Lung Cancer	Than Thi Trang Uyen	76,077
13	College of Engineering and Computer Sciences	NAFOSTED	Research and Development of Quasi-One-Dimensional Chalcogenide (Sb ₂ X ₃)-Based Photovoltaic Cells	Hoang Van Quy	67,885
14	Center for Environmental Intelligence	VinIF	Research and Development of Smart Electric-Vehicle Charging Technologies to Optimize Renewable Energy Use and Promote Sustainable Transportation	Do Danh Cuong	153,846
15	Center for Environmental Intelligence	NAFOSTED	Research and Development of High-Performance Lithium-Ion Hybrid Capacitors Based on Germanium Phosphide-Carbon Composite Materials	Nguyen An Giang	62,692
16	College of Engineering and Computer Sciences	NAFOSTED	Research on developing a method for integrating metal electrodes into smart fiber structures for the fabrication of organic semiconductor devices and energy storage applications	Nguyen Dang Tung	68,462
17	College of Engineering and Computer Sciences	NAFOSTED	Research on synthesizing semiconductor perovskite nanocrystals integrated with metasurfaces to enhance the intensity and directionality of photoluminescence for light-emitting diodes	Le Van Quynh	126,923
18	Center for Environmental Intelligence	British Council	Transforming Zinc-Carbon battery waste into sustainable materials for clean energy and circular economy	Phung Thi Viet Bac	109,336

RESEARCH EXCELLENCE

In 2025, VinUniversity's research influence and contributions received strong international recognition. 21 full-time and affiliated faculty members have been recognized among the world's most influential scientists in the 2025 global rankings, developed by Meta-Research Innovation Center at Stanford (METRICS), Stanford University, using Scopus database, the largest abstract and citation database of peer-reviewed literature.

VINUNIVERSITY SCIENTISTS RECOGNIZED IN THE 2025 WORLD'S MOST INFLUENTIAL RESEARCHERS RANKINGS



Prof. Laurent El Ghaoui
Industrial Engineering & Automation;
Ranked 444 in Artificial Intelligence & Image Processing (Engineering)



Prof. Vũ Hà Văn
Computation Theory & Mathematics;
Ranked 143 in General Mathematics
(Information & Communication Technologies)



Prof. Pranee Liamputtong
Public Health; Ranked 178 in Nursing
(Public Health & Health Services)



Prof. Nguyễn Thanh Liêm
Pediatrics and Surgery;
Ranked 219 in Clinical Medicine



Prof. Phan Mạnh Hưởng
Applied Physics; Ranked 1,602 in Nanoscience & Nanotechnology (Physics & Astronomy)



Dr. Nguyễn Văn Định
Networking & Telecommunications; Ranked 1,541 in Mechanical Engineering & Transport
(Information & Communication Technologies)



Prof. Ling San
Networking & Telecommunications; Ranked 1,889 in Artificial Intelligence & Image Processing
(Information & Communication Technologies)



Prof. Saeid Sanei
Networking & Telecommunications; Ranked 1,686 in Artificial Intelligence & Image Processing
(Information & Communication Technologies)



Prof. Đỗ Ngọc Minh
Artificial Intelligence & Image Processing; Ranked 2,255 in Networking & Telecommunications
(Information & Communication Technologies)



Prof. Chun-Yang Yin
Materials; Ranked 1,102 in Chemical Engineering (Enabling & Strategic Technologies)



Prof. Dimitri Poddighe
Immunology; Ranked 565 in General & Internal Medicine (Clinical Medicine)



Prof. Wray Buntine
Artificial Intelligence & Image Processing;
Ranked 5,220 in Information Systems
(Information & Communication Technologies)



Dr. Kumar Vikrant
Environmental Sciences;
Ranked 1,042 in Chemical Engineering
(Earth & Environmental Sciences)

INNOVATION ENGAGEMENT

Deepening our impact worldwide

VinUniversity continues to strengthen its global presence by convening high-level international forums that connect thought leaders, scholars, and innovators around the world.



The 8th Annual International Conference on Cell and Gene Therapy (VCGT 2025)

A global forum advancing collaboration and innovation in cell and gene therapy.

On November 6, 2025, VCGT 2025 was co-hosted by the Research Institute of Stem Cell and Gene Technology in collaboration with the Vietnam Society for Regenerative Medicine and Cell Therapy. The conference brought together 17 leading experts from six countries for four scientific sessions on CAR-T therapy, stem cell transplantation, exosomes, and mesenchymal stem cells, advancing regenerative medicine research and international collaboration in Vietnam.



The 6th Global Young Vietnamese Intellectuals Forum

A flagship platform connecting young Vietnamese intellectuals worldwide

Co-organized by VinUniversity, the 6th Global Young Vietnamese Intellectuals Forum brought together over 500 young intellectuals from Vietnam and across the globe. The forum served as a strategic space for strengthening global Vietnamese knowledge networks, fostering interdisciplinary collaboration, and generating policy and innovation recommendations aligned with Vietnam's development priorities. Through plenary discussions, thematic workshops, and collaborative sessions, participants exchanged insights on science, technology, and innovation, reinforcing the role of young intellectuals in shaping the nation's future.



Open Innovation Conference

A global dialogue shaping open innovation for an AI-powered and sustainable future.

The Open Innovation Conference (OIC) is an annual international conference hosted by VinUniversity, represented by the Smart Green Transformation Center (GREEN-X), in collaboration with the Vietnam Ministry of Science and Technology, the University of Oxford's Saïd Business School, Cornell University's SC Johnson College of Business, and Duke University's Center for International Development. In 2025, OIC marked its second year being hosted at VinUni, focusing on the theme "Open Innovation in the Age of AI and Sustainability." It brought together 300 participants from government, industry, and academia, and featured over 50 peer-reviewed papers authored by more than 100 researchers from 12 countries, highlighting its expanding international scale and scholarly impact. The OIC 2025 Conference Proceedings, including 21 rigorously selected papers, were officially published, reflecting both academic rigor and practical relevance.



Horizons International Conference

An international research forum advancing frontier science and interdisciplinary collaboration.

Co-hosted by VinUniversity and NAFOSTED, the Horizons International Conference convened more than 200 scientists from 15 countries, featuring over 80 scientific presentations. The conference focused on cutting-edge research in advanced materials, renewable energy, energy storage, and artificial intelligence. By facilitating cross-border academic exchange and interdisciplinary dialogue, the event strengthened global research partnerships and positioned VinUni as a hub for high-impact scientific discovery.



VinUni-VinFuture Laureates Dialogue Series 2025

A high-level platform connecting VinFuture Laureates with VinUni's academic community Under the theme "Rise Together – Prosper Together," VinUniversity organized the VinUni-VinFuture Laureates Dialogue Series as a strategic forum bringing together VinFuture Prize laureates, VinUni faculty, students, and innovation partners. The event enabled in-depth exchanges on frontier scientific discoveries, emerging global challenges, and pathways to translate breakthrough research into real-world impact. Through keynote dialogues, interactive discussions, and mentorship engagements, the series strengthened international research collaboration, inspired the next generation of scientists, and reinforced VinUni's commitment to advancing science for shared prosperity and sustainable development.



ACCELERATING RESEARCH TRANSLATION AND COMMERCIALIZATION

Biomedical Plastination Technology (Cross-college Grant)

VinUniversity has developed a patented free-radical polymerization-based plastination process, funded by the AY22-23 Cross College Grant.

This breakthrough technology enables long-lasting, odorless, and non-toxic preservation of biological tissues, overcoming key limitations of traditional silicone/epoxy plastination such as tissue shrinkage, high cost, and chemical safety risks. The process uses widely available materials, allowing easy standardization and scale-up from laboratory research to pilot production.

The technology is highly market-ready, with applications in: Medical and veterinary anatomy training kits; Pathological models for clinical education; STEM and K-12 educational models. With production costs estimated to be 40–60% lower than imported products, it opens strong potential for “Made in Vietnam” educational and medical products for both domestic use and export. Prototype sets are currently under preparation for customer demonstration.

The next phase focuses on soft plastination, using bio-based polymers (e.g., modified starch, chitosan-grafted and antibacterial polymers) to create soft-touch anatomical models for advanced clinical skills training—an underserved global market. This IP forms the foundation for a future biomedical spin-off within Vingroup ecosystem.

Volterra Spin-off – Smart EV Charging Technology

Volterra is among VinUniversity's first high-potential spin-offs, established by VinUni scientists in collaboration with industry partners. The startup recently secured Second Prize at Techfest and is advancing toward market entry, fundraising, and regional expansion.

Volterra is commercializing a portfolio of four VinUni-owned intellectual property assets, comprising two patents covering an EV charging station system (1-2025-01410) and an energy management method for EV charging stations (1-2025-02624) and two industrial designs for charging stations (3-2025-00917 and 3-2025-03274).

This spin-off model demonstrates a clear pathway from laboratory research to startup creation and market deployment, generates sustainable financial returns for reinvestment in research, and reinforces VinUniversity's transition from academic discovery to market-ready technological innovation.

Green Tourism Standards for Khanh Hoa Province

Initiated by GREEN-X, the project sets out to reshape the tourism landscape in Khanh Hoa Province by developing a robust green standards framework aimed at tackling environmental pollution and reducing greenhouse gas emissions. With a focus on enhancing the region's appeal, boosting tourism revenue, and driving sustainable economic growth, the framework targets key tourism segments: accommodation establishments and tourist attractions.

At its core, the project delivers a comprehensive set of green tourism standards, establishing clear criteria for GHG reduction and green actions across vital areas. To bring these standards to life, a Green Standards Management Application has been rolled out, transforming the way tourism businesses such as hotels and attractions track their environmental impact. This intuitive software not only empowers businesses to meet green criteria with ease but also acts as a crucial tool for local authorities, including the People's Committee of Nha Trang and Khanh Hoa, to monitor, report, and refine sustainability efforts. In June 2025, the Provincial People's Committee of Khanh Hoa officially approved and issued these pioneering green tourism standards, marking a significant milestone as the first of their kind in the province. Registered as VinUni-owned intellectual property, the standards are set to expand beyond Khanh Hoa, paving the way for other regions in Vietnam to adopt similar sustainable tourism practices.

Monitoring and Evaluation Framework for Green Transformation

The project, led by GREEN-X, introduces a Monitoring and Evaluation (M&E) Framework designed to track the progress of green transformation initiatives in Khanh Hoa Province. Focused on assessing the effectiveness of green policies, the framework provides a clear pathway for monitoring key environmental indicators such as greenhouse gas emissions, energy intensity, and green growth. Spanning across crucial sectors including industry, agriculture, tourism, infrastructure, transportation, and lifestyle, it lays the foundation for comprehensive environmental oversight.

This M&E framework includes are categorized into two levels: 9 Level-1 indicators that address overarching outcomes like GHG emissions and green growth, and 61 Level-2 indicators that focus on specific sectors undergoing green transformation. Tailored to align with both national green growth strategies and provincial priorities, the framework ensures comprehensive coverage of the green transition. To facilitate seamless data collection and analysis, the framework is delivered through a web- and mobile-based platform, enabling evidence-based policy monitoring. Officially approved by the Provincial People's Committee of Khanh Hoa in May 2025, the framework serves as a crucial tool for the region's sustainable development. Furthermore, it has been registered as VinUni-owned intellectual property, with plans for its widespread adoption across other regions in Vietnam to further drive national green transformation efforts.



Chapter 4

Breakthrough People – Celebrating Changemakers

Every award earned, every research achievement, and every initiative implemented over the past year reflects a shared spirit: a refusal to be confined by traditional boundaries.

At VinUni, breakthrough begins with PEOPLE.



Prof. Ling San
2025 Elise & Walter A. Haas International Award (UC Berkeley)

Professor Ling San, Senior Vice President of VinUniversity, received the 2025 Elise & Walter A. Haas International Award from the University of California, Berkeley—one of the most prestigious international honors recognizing outstanding contributions to education, research, and societal development. With leadership roles at Nanyang Technological University (NTU) Singapore and now at VinUni, Prof. Ling San has been instrumental in driving educational innovation, nurturing global talent, and strengthening international academic collaboration, reinforcing VinUni’s global academic standing.



Prof. Phan Manh Huong
Fellow of the American Physical Society (APS)

Professor Phan Manh Huong, Director of the Center for Materials Innovation and Technology (CMIT) at VinUniversity, has been elected a Fellow of the American Physical Society (APS)—one of the highest honors in the global physics community. In addition, he has been ranked among the top 2% of the world’s most-cited scientists since 2021, according to Elsevier. These distinctions recognize Prof. Huong’s exceptional contributions to materials science research, academic training, and international scientific collaboration, further elevating VinUni’s research excellence and global reputation.



Dr. Nguyen Thi Tuyet, MD
ACGME-I International Medical Educator Award 2026

Dr. Nguyen Thi Tuyet, MD, Director of the VinUni Residency Program, was honored with the ACGME-International Medical Educator Award 2026, recognizing her outstanding contributions to postgraduate medical education and residency program development. Under her leadership, VinUni’s Internal Medicine, Pediatrics, and Surgery residency programs achieved ACGME-I accreditation, marking a historic milestone that places Vietnam on the global map of internationally accredited academic medical education.



Dr. Truong Nguyen Xuan Quynh
40 Under 40 in Cancer

Dr. Truong Nguyen Xuan Quynh (faculty member, College of Health Sciences) was honored in the “40 Under 40 in Cancer” 2025 list—an international recognition celebrating young leaders creating positive impact in the cancer field. Selected from over 3,000 global nominations and as the only representative from Vietnam, Dr. Quynh was recognized for pioneering contributions to integrating psychosocial support into cancer care and advancing comprehensive, patient-centered palliative care development in Vietnam.



Dr. Le Duy Dung
Golden Globe Award 2025 (Vietnam)

Dr. Le Duy Dung was awarded the Golden Globe Award 2025 by the Central Committee of the Ho Chi Minh Communist Youth Union, one of Vietnam’s most prestigious honors for young scientists. The award recognizes his outstanding contributions to scientific research, innovation, and technology application, reflecting the growing impact of VinUniversity faculty in advancing science, innovation, and national development.

Chapter 5

Breakthrough Borders – Rising To Global Prominence



In a connected world, no university leads alone. VinUni expands strategic global partnerships not only to collaborate and co-create, but to bring Vietnam's voice to the international academic stage.

SCALING UP GLOBAL NETWORK

As of December 2025, VinUniversity has built a global network of 84 reputable partner institutions and institutions across 28 countries. During the year, we welcomed 21 new domestic and international partners, strengthening our international engagement and expanding opportunities for collaborative research, talent development, student mobility, faculty exchange, and cultural exchange- contributing to long-term educational, social, and innovation-driven impact at both national and global levels.

In 2025, VinUni continued to strengthen its global footprint through high-impact, strategic partnerships with leading universities worldwide. Among the most significant collaborations is our partnership with Nanyang Technological University (NTU) Singapore.

In March 2025, VinUniversity and NTU Singapore have formalized a strategic, comprehensive, and long-term alliance through the signing of a Memorandum of Understanding (MOU) witnessed by top leaders from Vietnam and Singapore, a milestone that advances both institutions shared vision of global academic and research excellence. The alliance supports VinUni's ambition to become an innovative entrepreneurial university ranked among the world's top 100, contributing to Vietnam's development as a key player in science and technology.



VinUni is a member of three prestigious and internationally influential academic associations. These memberships expand VinUni's global partnership network, promote student and faculty exchanges, strengthen research collaboration, and enhance the university's international academic standing.



The Association of Pacific Rim Universities (APRU)



The University Mobility in Asia and the Pacific (UMAP)



The Institute of International Education – IIE G3
(United States)



This alliance includes multiple key initiatives designed to build research capacity and talent pipelines: faculty exchange and secondment programs, joint research centers and teams, recruitment of postdoctoral scholars and PhD researchers, co-organization of scientific and technological conferences, and development of research laboratory infrastructure in priority areas.



RESEARCH INTERNSHIP PROGRAM

VinUni offers a special research opportunity for outstanding students with a strong passion for research from partner universities around the world. Going beyond the framework of a conventional exchange program, the Research Internship Program at VinUni is designed to enable students to directly engage in high-potential research projects on the VinUni campus.



Through the program, students benefit from:

- Participation in over 30 interdisciplinary research projects across diverse fields, including Artificial Intelligence, Healthcare, Sustainability, and more.
- Direct collaboration with leading VinUni professors and internationally renowned experts, providing exposure to global research standards
- Eligibility for the Inbound Global Exchange Student Ambassador (I-GESA) Scholarship, valued at up to VND 40,000,000 (approximately USD 1,570) for students from partner universities.
- First-hand experience in a dynamic, diverse academic and research environment in Vietnam, fostering both professional and cultural growth.

EXPANDING GLOBAL OPPORTUNITIES

OUTBOUND EXCHANGE PROGRAMS



In 2025, VinUniversity continued to strengthen its commitment to global learning by sending over 120 students abroad to participate in outbound student exchange programs. These experiences enabled students to gain academic, cultural, and professional exposure at partner institutions worldwide, contributing meaningfully to their global competencies and intercultural understanding.

As of December 2025:

- **40 partner universities** had active student exchange agreements with VinUniversity
- **20+ UMAP partner institutions** across **24 countries** expanded global mobility pathways for VinUni students

To advance global learning opportunities, VinUni proactively develops and identifies external scholarship and funding sources to support students participating in international experiential learning programs and postgraduate studies. Over the year, VinUni students received approximately 23 billion VND in financial support from various external sources-including government funding, grants from international partners, and competitive scholarships-ensuring equitable access for all students to engage in international academic.

INBOUND EXCHANGE PROGRAMS



In the year 2025, through the international outreach of the Global Engagement Department, VinUni has emerged to become a hub for cultural and academic exchange in Vietnam, hosting 430 inbound students and faculty from over 40 partner institutions worldwide including Cornell University, EPFL, Hong Kong University of Science and Technology (HKUST), Nanyang Technological University, National University of Singapore, SKKU, SMU to name just a few.

These students enriched our campus community by bringing diverse perspectives and fostering cross-cultural collaboration. The success of the inbound exchange program highlights VinUni's growing reputation as a destination for academic excellence and vibrant student life.

INTEGRATED DEGREE PROGRAMS



As of December 2025, VinUni has established integrated degree program agreements with nine leading international universities. Notably, VinUni signed a Memorandum of Understanding with Carnegie Mellon University (CMU) ranked 24th globally by Times Higher Education (THE) 2025. This agreement formally launched the Integrated Bachelor's-Master's (3+2) programs between the two institutions. VinUni is currently one of only two global partners, and the only university in Vietnam, to establish integrated programs with Heinz College at CMU.

Following the strong achievements of the inaugural class, our second graduating cohort continues to deliver outstanding outcomes



26% of the Class of 2026 admitted to Master's and Doctoral programs at leading global universities

37 students have participated in VinUni's integrated degree programs (as of December 2025)

Nearly 50% of these destinations ranked among the Top 20 universities worldwide

In 2025, VinUniversity organized the inaugural Graduate Study & Scholarship Day, marking an important milestone in supporting VinUni students and alumni on their global academic pathways. The event welcomed over 250 VinUni students and alumni and brought together representatives from a wide range of prestigious international scholarship programs, including Fulbright, Chevening, DAAD, Australia Awards, Erasmus Mundus, Irish Aid, Manaaki New Zealand, Schwarzman Scholars, the Vingroup Scholarship, and others.

SERVING OUR COMMUNITY

VINGROUP SCHOLARSHIP PROGRAM (MANAGED BY VINUNIVERSITY)



As a strong commitment to supporting science and technology talent in Vietnam, the Vingroup Science and Technology Scholarship Program, managed and administered by VinUniversity, has entered its 8th year of operation since its launch in 2019. In Cohort 2025, the program granted scholarships worth 80 billion VND (approximately US\$3.1 million) to 34 outstanding Vietnamese scholars who pursue Master's and PhD degrees at world-leading universities. Among this cohort, 18 scholars are pursuing Master's degrees and 16 are pursuing PhDs at institutions such as Harvard University, Cornell University, University of Pennsylvania, University of California, Berkeley, Duke University, University of Sydney, or Nanyang Technological University, Singapore, etc.

Since its inception, Vingroup has steadily advanced its long-term vision to develop high-quality human resources in key science and technology fields. To date, the Scholarship Program has awarded over 250 graduate-level scholarships to young Vietnamese talents to pursue Master's and Doctoral studies at top global universities. 20% of Vingroup scholars have since returned to Vietnam and made significant contributions in academia, research institutions, and industry, while others continue pursuing advanced research or professional experience overseas.

The program continues to identify and nurture future leaders in science and technology who are expected to contribute meaningfully to Vietnam's innovation ecosystem and long-term socio-economic development.

GIVING TO VINUNI (FUNDRAISING TO SUPPORT STUDENTS)

Giving to VinUni is a new initiative launched in September 2025 to generate funds to serve three student-related purposes: (1) attract top-quality students who cannot afford education at VinUni even with VinUni scholarship, (2) encourage and enable student development through engagements in competitions and conferences and (3) support students in need of financial support for basic needs for food and accommodation. Through generous donations from faculty, staff, alumni, parents and external friends and supporters, we raised over USD 600,000.

The major fund are as follows:

- VinUni Giving Week Campaign with Faculty and Staff: \$125,000
- Dean Choi Grant by Soosan: \$350,000
- Minh Tam Fund: \$100,000 per year
- Cohort 1 Alumni Giving Campaign: \$3,500
- VinUni Parents: 1000 lunch vouchers equivalent to \$1,500
- External Friends and Supporters: \$50,000
- In-Kind Donations: \$40,000
- Talent Donation (career coaching): \$7,000



The funds established through donations are as follows:

- Future Leader Grant – Tuition support for high-potential students facing financial hardship
- Safe Haven Fund – Accommodation support to ensure a secure living environment for students
- Food Energizer Fund – Daily meal support to promote student well-being
- Student Shine Fund – Support for competitions, conferences, and academic enrichment opportunities
- Global Horizons Fund – Support for global exposure and international learning experiences
- Local Impact Fund – Support for community engagement and civic responsibility initiatives
- The Seed Fund – Flexible support for students in need across diverse and emerging areas

VINUNI COMMUNITY AND PARENT ENGAGEMENT

Originating from the vision and commitment of VinUni parents, the VinUni Community has flourished into a multidimensional ecosystem that unites parents, students, faculty, staff, and dedicated supporters. As a vibrant network of 15,000 members, it serves as an authentic and objective voice, fostering a spirit of “co-creation” between the university and its stakeholders. This community is uniquely characterized by its parent-led initiatives, which provide vital spiritual and material contributions to the university's mission:



- Digital & Physical Engagement: Established a robust Facebook Group as a hub for objective, transparent sharing and organized various Offline Sharing Sessions. Led by parents, these platforms provide an authentic “insider's perspective” for the wider community.
- Host Families Program: A signature initiative where parents take an active role in mentoring and integrating international students, ensuring a seamless cultural transition and a nurturing environment.
- Strategic Cultural Assets: Spearheaded the publication of the “Founding VinUnians” book and the “Parent Handbook,” essential resources that document the university's legacy and guide the next generation of the VinUni family.
- Philanthropic Leadership: Demonstrated a deep commitment to student welfare through impactful projects, such as the donation of 1,000 EZMeal vouchers and the establishment of the Community Bookshelf, reinforcing a culture of sharing and social responsibility. In 2025, in response to severe flooding in Central Vietnam, a VinUni delegation participated in an on-site relief mission in Nha Trang (Khanh Hoa). A joint fundraising campaign mobilized 257,622,000 VND, providing financial aid and essential supplies to 50 affected households, with remaining funds allocated to support flood-impacted communities in Gia Lai Province.

KHANH HOA PEOPLE SPEAK ENGLISH PROJECT UPDATE



In 2025, the “Khanh Hoa People Speak English” program continued to scale up while deepening its impact, advancing its mission to enhance English proficiency, strengthen global integration, and improve the quality of the local workforce. The program adopted a comprehensive, community-based approach, combining English clubs, speaking events and competitions, vocational English training, and digital learning solutions to create an inclusive, accessible, and sustainable learning ecosystem.

By the end of 2025, the program has been extended to Nam Khanh hòa (formally Ninh thuận) that cover 65 wards and communes of Khanh Hoa Province.

Engaged 320,000+ active participants through English-speaking movements, events, competitions and vocational English classes online and offline, EZ English Application. Some key highlights included:

- Operate 770 English clubs, with over 37,000 active members, 80% increased confidence in English speaking capability
- 100+ events and competitions, drawing around 220,000 attendees
- nearly 60,000 participants enrolled in vocational English courses tailored to the tourism and service sectors
- 20,000+ learners enhanced their skills through the free EZ English mobile application
- The program reached over 160,000 followers on Fanpage and generated millions of online impressions, reinforcing its role as a key communication channel that connects and inspires the community to learn and use English
- Engaged 55,000+ high school students

A major milestone this year was the project's recognition at the Vietnam ESG Awards 2025, where VinUniversity was honored for pioneering social impact and sustainable community development through this initiative. This award reflects the project's measurable impact on educational equity, social cohesion, and global readiness among local residents.

The achievements of 2025 reinforce the belief that accessible English proficiency can transform opportunity, foster connection, and enhance regional competitiveness in a globally interconnected world.

Chapter 6

Breakthrough Potential – Investing in Our People



At VinUni, our mission goes beyond educating talent, we create an environment where potential is fully realized. A culture of critical thinking, empathy, and continuous learning is embedded into our institutional DNA.

When potential is truly empowered, breakthrough is no longer the exception, **it becomes the standard.**

PROVIDING A SAFE, INCLUSIVE AND RESPECTFUL PLACE TO WORK

At VinUniversity, we are committed to cultivating an inclusive, equitable, and respectful learning and working environment where everyone belongs. We believe that diversity, equity, and inclusion are fundamental to achieving excellence in education, research, and governance. These principles guide all aspects of VinUniversity's operations, from governance, recruitment, and admissions to teaching, research, and community engagement, ensuring that every individual can participate fully and reach their potential.



DIVERSITY

VinUniversity values the presence and contributions of individuals from varied backgrounds, cultures, and perspectives.



EQUITY

Policies, systems, and decisions are designed to ensure fair treatment, access, and opportunity for all.



INCLUSION

Every member is respected, supported, and empowered to contribute fully to the University community.



ACCOUNTABILITY

Leaders, faculty, and staff share responsibility for embedding DEI principles in daily practices and institutional decision-making.

VinUniversity places people at the center of its academic mission and institutional success, with a strong focus on fostering a safe, inclusive, and respectful workplace. A range of actions were implemented to ensure that every member of the university community feels heard, valued, and supported.



Chapter 7

Breakthrough Sustainability – Leading a Responsible Future

NURTURING INDIVIDUAL DEVELOPMENT AND AUTHENTIC LEADERSHIP

LEADERSHIP SERIES:

A structured platform for leaders to align on strategic priorities, academic excellence, research ambition, and long-term sustainability, strengthening coherence and collective accountability.



CULTURE SERIES:

A curated series inviting distinguished representatives from different P&L units to share their cultural journeys, practices, and lived experiences at VinUni. The series reinforces shared values, strengthens institutional identity, and nurtures a cohesive community.



PROFESSIONAL DEVELOPMENT FOR FACULTY & STAFF:

Comprehensive initiatives supporting pedagogical excellence, research capacity, and professional growth through structured training programs, development activities, and institutional funding support-reinforcing continuous learning and sustainable excellence.





We lead today with tomorrow in mind.

► True leadership is measured not only by present achievements, but by responsibility for the future. As a young university, we understand that sustainability extends beyond environmental commitment, it is about sustaining quality, credibility, and long-term impact.

Responsible leadership is the most enduring breakthrough of all.



3 SUSTAINABLE CAMPUS

VinUni is advancing greener campus operations toward net zero emissions for Scope 1 & 2 by 2050, supported by energy monitoring and renewable investments. A flagship metric: the rooftop solar system generated 152,060 kWh in AY2024–2025, with estimated savings of USD 13,846, and expansion plans to utilize more rooftops in Phase 2. Waste and plastics reduction are also quantified: VinUni reports 490,422 bottles saved in AY2024–2025, contributing to a cumulative total of 1,499,629 plastic bottles avoided through campus initiatives such as refill stations and supporting infrastructure.

Operationally, VinUni also shifted communications to digital: since May 2025, the university replaced printed banners/stage standees with digital signage, with 60+ events using the system—explicitly positioned as part of Net Zero-aligned operations. These operational efforts are reinforced by an eco-friendly campus environment, including 84% green space and 34 free water fountains supporting sustainable daily habits.

4 SUSTAINABLE GOVERNANCE

Sustainability is a core institutional priority at VinUniversity, anchored in three pillars - People, Planet, and Prosperity and linked to the University's ambition to advance toward global Top 100 performance through measurable, real-world impact. VinUni structures its sustainability reporting using internationally recognized frameworks such as AASHE STARS and standardizes tracking through clear definitions of sustainability-focused versus sustainability-inclusive courses.

5 SUSTAINABLE COMMUNITY AND PARTNERSHIPS

VinUni amplifies its sustainability impact through strategic partnerships and community-driven programs, collaborating with 650+ domestic and international partners. The university's community initiatives have created measurable and lasting change, reaching diverse populations across multiple regions. Through the GREEN-X center, VinUni has led the Green Transformation Advisory for localities, beginning with the highly successful initiative in Nha Trang – Khanh Hoa. Building on this achievement, VinUni is expanding its green transformation consulting services to Gia Lai and Ho Chi Minh City, positively impacting nearly 20 million people. Additionally, the People of Khanh Hoa Speak English project has empowered 250,000+ individuals, enhancing their English skills and opening up new opportunities for personal and professional growth.

VinUni has a strong equity backbone through financial access policies: 100% of students received Vingroup subsidy / merit-based scholarships / financial aid, with USD 26.3M in scholarships and aid awarded in the reporting year; and a stated 35% tuition subsidy for cohorts enrolling 2025–2030. Student wellbeing support includes practical interventions such as the EZMeal program (around 970 subsidized meals in AY2024–2025) and a reported 968 meals provided to students in need.

1 SUSTAINABLE EDUCATION

Sustainability is embedded into the student learning experience through VinCore's Community Service Learning (CSL) and broader academic offerings, ensuring every undergraduate engages in sustainability-linked learning and real community problem-solving. The Sustainability (SDGs) Report highlights a structured approach that extends beyond coursework to include global exchanges, competitions, and industry engagement—developing graduates who are both professionally capable and socially responsible. VinUni reports approximately 200 SDG-related courses across the curriculum.

2 SUSTAINABLE RESEARCH AND INNOVATION

VinUni's sustainability agenda is reinforced by a growing body of SDG-related research and strong collaboration intensity. Reported indicators include SDG-related share of research outputs, open access, and a high rate of external/international collaboration for sustainability publications, supporting stronger reach and impact.

This commitment is reinforced by strong research performance: 492 SDG-related publications (around 40% of total outputs), ~8,400 SDG-related citations (around 55% of total citations), and 21 highly influential scholars contributing to global academic impact.



Looking Forward - The Next Chapter of Excellence

Epilogue

As we reflect on VinUniversity's six years, we wish to express our profound gratitude to our students, faculty, staff, alumni, and partners. Your steadfast commitment has been the cornerstone of our collective achievements and institutional progress.

We started in 2017 with nothing but a big dream. Now, as we enter 2025, we are standing on solid ground with proven capabilities and the confidence to keep pushing forward. We chose not the easy path, but the ambitious one: to pursue the highest international standards, invest for the long term in people, and build a research university capable of delivering meaningful impact for Vietnam and beyond.

VinUniversity has grown through its own internal strength, while continuously expanding partnerships with leading global universities, academic community, and industry ecosystems - allowing us to move faster and go further.

There will be challenges ahead - there always are. Yet we believe that when individuals united by shared aspirations come together and act with conviction, what once seemed "impossible" becomes achievable.

This journey has only just begun. We express our sincere appreciation for your continued trust, partnership, and support as we work collectively to shape a promising future for VinUniversity and those we serve.

The road ahead will not be without challenges. Yet we believe that when people united by shared aspirations come together and act with conviction, what once seemed "impossible" becomes achievable.

And this journey-has only just begun.

